



D6.2 + 6.5

Final report on project Dissemination and Communication activities & Final Dissemination and Communication plan-v3 (Merged: D6.2 & 6.5)

White Research

30 / 06 / 2026



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Pioneering resilient and adaptive multimodal transport networks

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ABBREVIATIONS

Abbreviation	Definition
ALICE	Alliance for Logistics Innovation through Collaboration in Europe
BBC	British Broadcasting Corporation
D&C	Dissemination and Communication
DCP	Dissemination and Communication Plan
DEC	Dissemination, Exploitation and Communication
DMS	Data Management System
EC	European Commission
ESREL	European Safety and Reliability Conference
EU	European Union
EurOMA	European Operations Management Association
FIR	FIR at RWTH Aachen University
Fit4ReMuNet	ReMuNet's self-assessment tool for transport resilience
GA	General Assembly
HE	Horizon Europe
IPR	Intellectual Property Rights
IPIC	International Physical Internet Conference
IJPDLM	International Journal of Physical Distribution & Logistics Management
KPI	Key Performance Indicator
M	Project Month
MMT	Multimodal Transport
NOFOMA	Nordic Logistics Research Network Conference
PI	Physical Internet



POMS	Production and Operations Management Society
PTV	PTV Planung Transport Verkehr GmbH
RTR	Results from Road Transport Research Conference
SME	Small and Medium-sized Enterprise
SMA	Social Media Account
TRA	Transport Research Arena



Executive Summary

This deliverable presents the final Dissemination and Communication Report of the ReMuNet project, summarising the communication, dissemination and stakeholder engagement activities implemented throughout the project's lifetime. It evaluates the implementation of the Dissemination and Communication Plan (DCP), assesses the achievement of the established Key Performance Indicators (KPIs), and describes the measures adopted to support the continued visibility and accessibility of the project's results beyond the Horizon Europe funding period.

Throughout the project, the consortium implemented a comprehensive dissemination strategy aimed at raising awareness of ReMuNet's objectives, engaging key stakeholder groups and maximising the impact of the project's results. A wide range of communication activities were carried out, including the development of the project website, social media channels, newsletters, promotional materials, videos, scientific publications, workshops, webinars, conference presentations and collaborations with related European initiatives.

The dissemination activities evolved alongside the project's technical progress, with increasing emphasis placed on communicating the project's key results and promoting stakeholder engagement. By the end of the project, all dissemination and communication KPIs had been achieved or exceeded. The project website attracted more than 19,000 visits, the social media community grew to over 640 followers, the newsletter subscriber base surpassed its target, and the consortium produced fourteen scientific publications. In addition, ReMuNet organised numerous stakeholder workshops and webinars, participated in 39 external events and conferences, established ten synergies with related initiatives and successfully promoted its results through a broad range of communication channels.

The project also established a strong communication legacy. The ReMuNet website will remain available for at least two years after the project's completion, ensuring continued access to public deliverables, scientific publications, newsletters, communication materials and the Fit4ReMuNet tool. A final newsletter will be published shortly after the end of the project to communicate the last public results and summarise the project's achievements.

Overall, the dissemination and communication activities implemented throughout ReMuNet have successfully increased the visibility of the project, supported stakeholder engagement and strengthened the dissemination of its scientific and technical results. The communication assets, networks and collaborations established during the project provide a solid foundation for ensuring that ReMuNet's outcomes continue to benefit the European transport and logistics community beyond the project's lifetime.

1. Introduction

Communication and dissemination have been integral components of the ReMuNet project, supporting the promotion of its objectives, activities and results to a wide range of stakeholders across the European freight transport and logistics ecosystem. Throughout the project, these activities have contributed to raising awareness of ReMuNet's vision, facilitating stakeholder engagement, supporting knowledge exchange, and fostering the uptake of innovative approaches to resilient multimodal freight transport.

Building upon the foundations established in Deliverables D6.1 and D6.4, this deliverable presents the final update of the ReMuNet Dissemination and Communication Plan (DCP). At the same time, it provides a comprehensive overview of the communication and dissemination activities implemented throughout the project's duration, assessing their effectiveness and contribution to the achievement of the project's objectives.

As ReMuNet reaches its conclusion, particular emphasis is placed on evaluating the impact of the activities carried out during the project and defining the measures that will support the continued visibility, accessibility and uptake of its results beyond the funding period. In this context, the deliverable combines a retrospective assessment of communication and dissemination achievements with a forward-looking framework aimed at ensuring the long-term legacy of the project.

The following sections present the purpose of the deliverable, define its scope and reporting period, and describe the methodology used for monitoring, evaluating and reporting communication and dissemination activities.

1.1 Purpose of the Deliverable

The purpose of this deliverable is to present the final version of the ReMuNet DCP and to provide a comprehensive report on the communication and dissemination activities carried out throughout the project's implementation period (M1–M36).

The deliverable has a dual objective. Firstly, it documents and evaluates the communication and dissemination activities implemented by the consortium, including stakeholder engagement actions, communication campaigns, participation in events, scientific dissemination efforts, digital outreach activities and collaboration with relevant European initiatives and networks. Secondly, it defines the framework for the continuation of communication and dissemination activities beyond the project's completion, ensuring that the knowledge, tools, methodologies and recommendations developed within ReMuNet remain accessible to relevant stakeholders and continue generating impact after the end of the project.

More specifically, the deliverable:

- **Reviews** the communication and dissemination strategy implemented throughout the project;

- **Reports** on the activities and tools used to engage target audiences and promote project results;
- **Assesses** the performance and effectiveness of communication and dissemination activities against the objectives and key performance indicators established by the consortium;
- **Evaluates** the contribution of these activities to the achievement of the project's objectives and expected impacts;
- **Identifies** lessons learned and good practices emerging from the implementation of the communication and dissemination strategy;
- **Establishes** the measures and actions that will support the long-term visibility, accessibility, exploitation and uptake of ReMuNet results beyond the project's lifetime.

As such, this deliverable serves both as the final record of the communication and dissemination activities undertaken during the project and as a roadmap for maintaining the project's visibility after its completion.

1.2 Scope and Reporting Period

This deliverable covers all communication and dissemination activities undertaken within the ReMuNet project from its start in July 2023 (M1) until its completion in June 2026 (M36). It includes activities implemented at project level as well as partner-led initiatives contributing to the promotion, dissemination and exploitation of project results.

The scope of the report encompasses the full range of communication and dissemination actions carried out by the consortium, including the development of project branding and communication materials, website management, social media activities, newsletter campaigns, scientific and technical publications, participation in conferences and events, stakeholder engagement initiatives, clustering activities and collaboration with external networks and projects.

In addition to reporting on completed activities, the deliverable outlines the measures that will be implemented after the end of the project to ensure the continued dissemination, visibility and uptake of ReMuNet results. These actions aim to maximise the long-term impact of the project by supporting the accessibility of project outputs, encouraging their use by relevant stakeholder groups and facilitating future exploitation opportunities.

1.3 Methodology for Monitoring and Reporting

The monitoring and reporting of communication and dissemination activities were conducted throughout the project using a structured framework established in the initial DCP and subsequently refined during project implementation.

Information on communication and dissemination activities was collected continuously from all consortium partners through dedicated monitoring templates and periodic reporting mechanisms. Partners were responsible for reporting their activities, including participation in events, publications, communication outputs, stakeholder engagement actions and other dissemination initiatives. The collected information was consolidated and analysed to assess progress towards the objectives and key performance indicators defined by the consortium.

The findings presented in this report are based on data collected during the entire project duration and provide the basis for assessing the effectiveness of the communication and dissemination strategy, identifying successful practices and defining recommendations for sustaining the project's legacy beyond its completion.

2. ReMuNet Communication and Dissemination Framework

The ReMuNet communication and dissemination framework was established to support the project's overall objective of strengthening the resilience of multimodal freight transport networks through stakeholder engagement, knowledge exchange and the promotion of project results. Throughout the project, communication and dissemination activities ensured that ReMuNet's objectives, developments and outcomes reached relevant stakeholder groups through a combination of digital, scientific and stakeholder engagement activities.

Initially defined in Deliverable D6.1 and refined in Deliverable D6.4, the framework, initially defined in Deliverable D6.1 and subsequently refined through Deliverable D6.4, provided a structured approach for engaging stakeholders, increasing the visibility of project activities, disseminating scientific and technical results, and supporting the future uptake and exploitation of project outcomes. It combined a variety of communication channels, dissemination activities and stakeholder engagement mechanisms to maximise the project's reach and impact across the European freight transport and logistics ecosystem.

The following sections summarise the objectives, target stakeholder groups, key messages and governance structure that guided the implementation of communication and dissemination activities throughout the project.

2.1 Communication and Dissemination Objectives

The communication and dissemination activities implemented within ReMuNet were designed to support the project's technical, scientific and societal objectives by ensuring the effective promotion of its activities, results and expected impacts. The overarching goal was to maximise awareness, engagement and uptake among relevant stakeholder communities throughout the project's lifetime and beyond.

More specifically, the communication and dissemination activities pursued the following objectives:

- **Increase** awareness of ReMuNet, its vision and its contribution to more resilient and sustainable multimodal freight transport networks;
- **Communicate** project progress, achievements and results to relevant stakeholder groups in a clear and accessible manner;
- **Facilitate** knowledge exchange between the consortium, industry stakeholders, policymakers, infrastructure managers, logistics operators and the research community;
- **Promote** the scientific and technical outputs generated by the project and encourage their uptake within the European transport and logistics sector;
- **Support** stakeholder engagement and foster collaboration among actors involved in multimodal freight transport and logistics;
- **Contribute** to European discussions and initiatives related to transport resilience, digitalisation, synchromodality and the Physical Internet;
- **Support** the future exploitation replication and scalability of the solutions developed within ReMuNet;
- **Ensure** the long-term visibility and accessibility of project results beyond the project's completion.

These objectives formed the basis of the communication and dissemination strategy and guided the selection of tools, activities and channels used throughout the project.

2.2 Stakeholder Groups

Given the multidisciplinary nature of ReMuNet and its ambition to strengthen the resilience and adaptability of multimodal freight transport networks, communication and dissemination activities targeted a broad spectrum of stakeholder groups throughout the project. Stakeholder engagement was designed to ensure that project developments, results and recommendations reached the actors most likely to benefit from, contribute to, or support the uptake of ReMuNet solutions.

The stakeholder ecosystem identified by the consortium comprised the following groups:

Freight transport and supply chain actors, including logistics operators, freight forwarders, transport service providers and supply chain managers, representing the primary users of the methodologies, tools and recommendations developed within the project.

Infrastructure and terminal operators, including organisations responsible for managing and operating transport infrastructure and intermodal terminals, whose role is critical in enhancing the resilience and efficiency of multimodal transport networks.

Technology providers, including companies and organisations developing digital solutions, data-driven services and innovative technologies that can support the implementation and further development of ReMuNet outcomes.

Other supply chain actors, including manufacturers, shippers, retailers and other market participants involved in freight transport operations and supply chain management.

Policy makers and public authorities, operating at European, national, regional and local levels, who play an essential role in shaping regulatory frameworks, transport policies and resilience strategies relevant to the freight transport sector.

Scientific and open-source communities, including researchers, developers and practitioners contributing to scientific advancement, open innovation and the wider dissemination of knowledge related to transport resilience, digitalisation and multimodal logistics.

Relevant projects and initiatives, particularly European and international research and innovation projects, networks and collaborative initiatives addressing challenges related to freight transport, logistics, resilience, sustainability and digital transformation.

Academia and the scientific community, including universities, research institutes and innovation centres active in transport, logistics, supply chain management, operations research and related disciplines.

Civil society, representing citizens, user groups and societal stakeholders with an interest in sustainable, efficient and resilient transport systems.

The **general public**, who were engaged primarily through awareness-raising and communication activities aimed at increasing the visibility of the project and highlighting its contribution to societal and environmental objectives.

International organisations, including European and global organisations active in transport, logistics, infrastructure development, emergency response and sustainable mobility.

Humanitarian organisations, whose logistics operations often depend on resilient and adaptive transport networks, particularly in the context of crisis response and emergency situations.

Non-governmental organisations (NGOs), involved in areas such as sustainable mobility, environmental protection, logistics, supply chain resilience and transport policy.

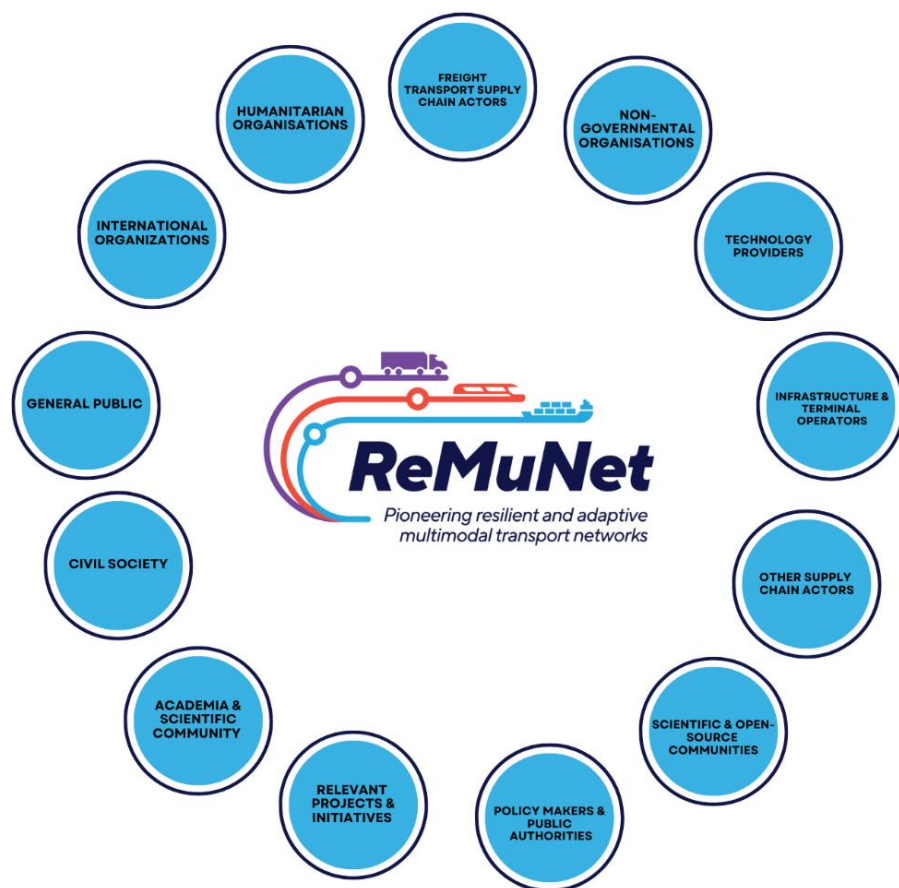


Figure 1. ReMuNet target audiences

Recognising the diversity of these stakeholder groups, the consortium adopted a tailored engagement approach throughout the project. Communication channels, dissemination activities and key messages were adapted according to the specific interests, needs and expected level of involvement of each stakeholder category. This targeted approach contributed to maximising the relevance, reach and impact of ReMuNet's communication and dissemination activities, while fostering meaningful engagement across the European freight transport and logistics ecosystem.

Table 1. Target stakeholders

Target group	Short description	Sub-categories	Examples
Technology providers	Entities that offer innovative technologies and	• Route planners	• GPS Technology Providers

	solutions for improving transportation systems.	• Transport Management System providers • Software developers, hardware manufacturers, • Data analytics companies • (Mobility) data space infrastructure providers	• IoT Sensor Manufacturers • Logistics Software Companies
Intermodal freight transport supply chain actors	Organisations directly involved in the transportation and logistics of freight across various transport modes.	• Transportation mode specialists • Intermediaries and facilitators • Infrastructure operators • Cargo owners and consignees • Technology and solutions providers • Intermodal operators	• Shipping companies • Trucking companies • Freight brokers • Freight forwarders • Carriers • Rail operators • Ports and terminals • Logistics providers
Infrastructure / node operators	Entities responsible for managing transportation terminals, hubs, and key infrastructure points.	• Port operators • Rail yard operators • Inland terminal operators	• Port authorities • Terminal operators • Rail network managers • Barge terminal managers
Other supply chain actors (manufacturers, retailers)	Businesses involved in manufacturing or selling products that depend on efficient transportation.	• Manufacturers • Retailers • Wholesalers	• Electronics manufacturers • Clothing retailers • Food wholesalers
Scientific and open-source communities	Researchers, experts, and organisations contributing to the advancement of knowledge and open-source solutions in transportation and logistics.	• Research institutes • Academic institutions • Research groups • Individual researchers • Universities • Open-source development groups	• Transport research institutes • University transportation research centers • Open-Source logistics projects
Policy makers and public authorities	Decision-makers at European, national, and regional level who are expected to play a key role in policy design related to transportation and logistics.	• EU policy makers • Policy advisors • Local governments • Transportation ministries • Regulatory authorities	• Policy officers at relative Directorates-General of the EC (for example DG MOVE) • Policy officers at EU Member States • Departments of Transportation, Environmental Protection Agencies

			• Ministries of Infrastructure • Relative regional authorities
Civil society	NGOs and community groups advocating for sustainable and efficient transportation systems.	• Environmental NGOs • Community associations • Sustainable transportation advocates • Diversity and inclusion initiatives	• Greenpeace • Urban Mobility Association • Clean Air Advocacy Group • Women in logistics and Transport • International Transport Forum (ITF) on gender in transport
Humanitarian organisations	Non-profit organisations dedicated to providing aid and support during crises and emergencies.	• Disaster relief NGOs • Humanitarian aid organisations	• Red Cross • Médecins Sans Frontières (Doctors Without Borders) • World Food Programme.
Relevant EU projects & initiatives	Other projects and initiatives, both ongoing and completed, funded by the European Union that align with or complement the goals of ReMuNet.	• EU-funded projects • European and national projects • Collaborative Initiatives	• Horizon Europe and Horizon 2020 Projects (SARIL) • European Green Deal Initiative • Connecting Europe Facility

2.3 Key Messages

Throughout the project, ReMuNet adopted a stakeholder-centred communication and dissemination approach, ensuring that information was tailored to the specific interests, needs and expectations of different target audiences. While the project's overarching vision remained consistent throughout its implementation, the communication messages evolved progressively as new knowledge, results, tools and insights emerged from the technical activities.

The communication and dissemination strategy was built around five core themes:

1. **Vision and project objectives:** communicating ReMuNet's ambition to strengthen the resilience and adaptability of multimodal freight transport networks through improved collaboration, digitalisation and innovative planning approaches;
2. **Progress, achievements and innovations:** showcasing the project's developments, technical advancements and key achievements throughout its implementation;
3. **Practical benefits and application potential:** demonstrating the value of ReMuNet solutions through use cases, pilot activities and stakeholder engagement;

4. **Events and collaboration opportunities:** promoting opportunities for stakeholder participation, networking and knowledge exchange through project and external events;
5. **Project results and long-term assets:** communicating the tools, methodologies, recommendations and knowledge generated by the project, while supporting their future uptake and exploitation.

As different stakeholder groups have distinct priorities and interests, communication activities were adapted accordingly. Table 2 presents the principal stakeholder groups targeted by ReMuNet, together with their key needs and the messages that guided communication and dissemination activities throughout the project.

Table 2. Target groups, assumed needs and key messages

Target group	Needs	Key messages
Technology providers	• Access to cutting-edge technology solutions that can enhance transportation efficiency and resilience. • Collaboration opportunities to integrate their technologies into practical multimodal transport systems.	• Highlight how ReMuNet provides a platform to showcase and implement innovative technologies for the transportation sector. • Emphasize the potential for collaboration and partnership to integrate their solutions into real-world applications.
Multi-modal freight transport supply chain actors	• Efficient and reliable transportation networks to ensure timely delivery of goods. • Tools to optimize route planning and capacity allocation during disruptions.	• Communicate how ReMuNet enhances the resilience of transportation networks, ensuring smoother operations and timely deliveries. • Showcase the benefits of improved route planning and dynamic capacity utilization to mitigate disruptions.
Infrastructure/terminal operators	• Efficient management of freight terminals and infrastructure. • Strategies to minimize congestion and improve overall operational efficiency.	• Highlight how ReMuNet contributes to efficient terminal and infrastructure management, reducing congestion and improving operations. • Stress the value of a coordinated approach to enhancing transportation systems.
Other supply chain actors (manufacturers, retailers)	• Reliable transportation for raw materials and finished products. • Strategies to adapt and respond effectively to disruptions.	• Illustrate how ReMuNet's efforts contribute to more reliable transportation networks, reducing disruptions and ensuring the timely availability of goods. • Showcase how the project supports adaptive strategies for a smoother supply chain.
Scientific and open-source communities	• To keep up with recent developments and research trends. • To develop research practices on the fields of freight transport. • To identify research gaps for further research.	• New research findings along with their importance for the scientific community. • Publications of results. • Emphasize ReMuNet's commitment to sharing data and insights, fostering collaboration with the scientific community.

	• Access to data and research for studying transportation systems. • Opportunities to contribute to open-source solutions for transportation resilience.	• Highlight the potential for contributing to open-source tools that can benefit transportation research and development.
Policy makers and public authorities	• Strategies and frameworks to enhance transportation resilience and sustainability. • Access to data and information for informed policy decisions.	• Widely accepted common standard supports infrastructure modelling and disruption prediction. • Integration of monitoring system into policy process discussed. • Showcase how ReMuNet supports evidence-based policy-making by providing valuable data and insights for transportation strategies. • Emphasize the project's alignment with sustainability goals and its potential impact on policy objectives.
Civil society	• Sustainable and efficient transportation systems that minimize environmental impact. • A transparent understanding of how transportation systems operate.	• Highlight ReMuNet's contribution to more sustainable transportation, reducing emissions and environmental impact. • Communicate the project's commitment to transparency and engagement with the public. • Integration of diverse data for intermodal transport networks.
Humanitarian organisations	• Reliable and resilient transportation for aid and resources during crises. • Strategies to enhance transportation logistics during emergencies.	• Integration of diverse data for intermodal transport networks. • Algorithms predict disruption effects, optimize routes, and capacity. • Improved stakeholder collaboration for better operations. • Adaptive European freight network minimizes damage, recovery time, and reduces emissions. • Illustrate how ReMuNet's enhanced transportation resilience can directly benefit humanitarian efforts during crises. • Showcase the project's potential to provide tools and strategies for improved logistics in emergency situations.
Relevant EU projects & initiatives	• To exchange knowledge with other experts in the sector. • To share their results and promote their concept to other initiatives and the general public. • To establish synergies and expand their network.	• Deliverables with the project results that can be used as input in further research on the topic. • A network of projects that facilitates the dialogue and the collaboration between the relevant initiatives. • Supporting each other in the dissemination of the project's results. • Sharing publications of results can increase awareness.

		• Adopting different approaches towards a shared goal and learning from each other.
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2.4 Dissemination and Communication Governance

The successful implementation of ReMuNet's communication and dissemination activities relied on the active participation of the entire consortium and on a clearly defined governance structure that ensured coordination, consistency and compliance with the project's contractual obligations.

WHITE RESEARCH (WRE), as leader of WP6, was responsible for the overall coordination of communication, dissemination and exploitation activities throughout the project. In this role, WRE acted as the central communication manager, overseeing the implementation of the DCP, coordinating dissemination efforts across the consortium, monitoring performance against the established KPIs, and ensuring compliance with the communication and visibility requirements established by the European Commission.

Communication and dissemination activities were integrated into the project's overall management structure and were regularly discussed during consortium Town Hall Meetings and General Assembly meetings. These meetings provided opportunities to review ongoing activities, identify new dissemination opportunities, coordinate participation in events and ensure alignment between communication efforts and the project's technical progress.

To support the systematic monitoring of activities, WRE developed and maintained a set of reporting guidelines, templates and monitoring tools. These included dissemination reporting templates, event reporting templates, external event identification forms and communication guidelines, all of which were made available to consortium partners through the project's internal collaboration channels. Partners were responsible for regularly reporting their communication and dissemination activities, enabling the continuous monitoring of progress and the assessment of project KPIs.

All consortium partners contributed actively to communication and dissemination activities by promoting project achievements through their networks, identifying dissemination opportunities, participating in events and conferences, contributing content for the project's communication channels, and supporting stakeholder engagement activities. This collaborative approach significantly increased the visibility and reach of ReMuNet throughout its implementation.

In addition to ensuring effective coordination, the governance framework established clear procedures for the use of project branding, communication materials and European Union visibility requirements. Guidance was provided to partners regarding the correct use of project templates, logos, disclaimers and acknowledgement statements, ensuring consistency across all communication and dissemination outputs and compliance with the

Grant Agreement obligations. The reporting guidelines and templates developed for this purpose are provided in the Annexes of this deliverable for reference and future use.

The governance structure adopted by the consortium contributed to the effective implementation of communication and dissemination activities throughout the project, facilitating partner engagement, ensuring the systematic collection of performance data and supporting the achievement of ReMuNet's communication and dissemination objectives.

3. Communication and dissemination tools and channels

Throughout its lifetime, ReMuNet implemented a comprehensive communication and awareness-raising strategy aimed at maximising the visibility of the project, promoting its activities and results, fostering stakeholder engagement, and supporting the long-term uptake of its outcomes. The communication approach was designed to reach a broad range of stakeholders across the European freight transport and logistics ecosystem, while also contributing to wider discussions on transport resilience, multimodality, digitalisation and sustainability.

Building upon the framework established in the initial DCP and its subsequent update, ReMuNet developed a strong and recognisable project identity supported by a range of communication tools and channels. These included promotional materials, multimedia assets, the project website, social media platforms, newsletters, scientific and non-scientific publications, as well as participation in national and European events.

Communication activities were implemented continuously throughout the project and evolved alongside its technical progress. Emphasis was placed on communicating project achievements, engaging stakeholders, disseminating key results and fostering collaboration with relevant initiatives and networks. These efforts contributed to increasing the project's visibility, expanding its stakeholder community and facilitating knowledge exchange across different target groups.

The effectiveness of communication activities was monitored throughout the project using a set of KPIs and analytics tools. Performance data collected from the website, social media channels, newsletters and other communication activities provided valuable insights into stakeholder engagement, audience reach and overall communication impact. The assessment of these indicators is presented in Chapter 8, while Chapter 9 outlines the implementation of the dissemination and communication strategy throughout the project and Chapter 10 summarises its overall contribution to the project's long-term visibility, stakeholder engagement and legacy.

The following sections provide an overview of the communication tools, materials and channels developed and utilised throughout the project, together with an assessment of their contribution to raising awareness of ReMuNet and supporting stakeholder engagement across Europe.

3.1 Promotional material

A strong and consistent visual identity was established at the outset of the project to support the effective communication of ReMuNet's objectives, activities and results. The project's visual identity served as the foundation for all communication and dissemination activities, ensuring a coherent and recognisable presentation of ReMuNet across digital and physical communication channels.

The visual identity comprised several key elements, including the project logo, colour palette, graphical guidelines, leaflet, poster, presentation templates, document templates, multimedia assets and a range of supporting communication materials. Together, these elements contributed to building a distinctive project brand and facilitated the consistent communication of ReMuNet to stakeholders throughout the project lifecycle.

3.1.1 Project logo

The ReMuNet logo was developed during the initial stages of the project and became the central visual element of the project's communication identity. Throughout the project, it was systematically incorporated into all communication and dissemination outputs, including deliverables, presentations, newsletters, promotional materials, website content, social media assets, videos, publications and event-related materials.

The logo was designed to be versatile and adaptable across different communication formats and media. To ensure consistency and usability, several versions were developed, including full-colour, monochrome and greyscale formats suitable for both digital and printed applications. This flexibility enabled the consortium to maintain a coherent visual identity while accommodating different communication requirements and design contexts.

The widespread use of the project logo across all communication channels contributed significantly to strengthening the visibility and recognisability of ReMuNet among its target audiences. Together with the broader visual identity framework, it supported the establishment of a professional and consistent project image throughout the implementation period. The final logo is presented below:

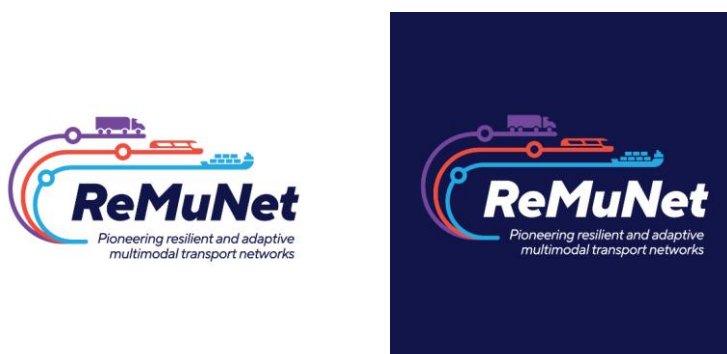


Figure 2. ReMuNet logo (White and blue background)

In accordance with the communication and visibility requirements established by the Grant Agreement, all communication and dissemination materials produced within the framework of the project incorporated the European Union emblem and the corresponding funding acknowledgement. This ensured compliance with European Commission requirements while reinforcing the visibility of European Union support across all project outputs.



Figure 3. The emblem of the European Union

Detailed guidance regarding the correct use of the European Union emblem, funding acknowledgement and project branding was provided to consortium partners through the communication and dissemination guidelines and supporting templates developed by WRE. For more information on the use of the EU emblem, please consult the main Guidelines ([Annex I](#)) for communication and dissemination actions.

3.1.2 Leaflet, poster and banner

The ReMuNet leaflet and poster were among the first communication materials developed by the consortium and played a central role in supporting dissemination and stakeholder engagement throughout the project. Designed in line with the project's visual identity and communication strategy, these materials provided a clear and accessible overview of ReMuNet's vision, objectives, technical approach, expected impacts, consortium composition and funding information. Their consistent use across project activities contributed to establishing a strong and recognisable project identity.

The project leaflet was developed to communicate key project information to a broad range of stakeholders, including logistics operators, infrastructure managers, technology providers, policymakers, researchers, academia, industry representatives and civil society organisations. It served as an introductory communication tool, presenting the project's objectives, expected outcomes and the benefits of resilient and synchromodal freight transport in a concise and visually engaging format. The leaflet also directed stakeholders to the project's website and social media channels, enabling them to access further information, follow project developments and engage with the consortium.

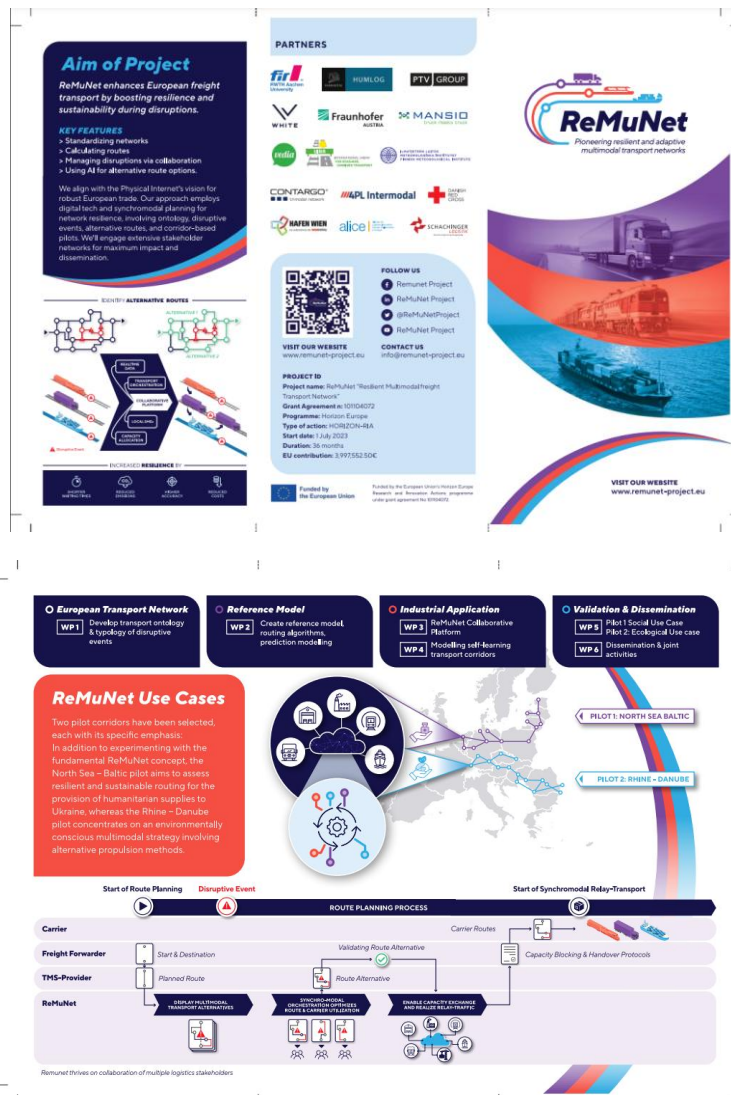
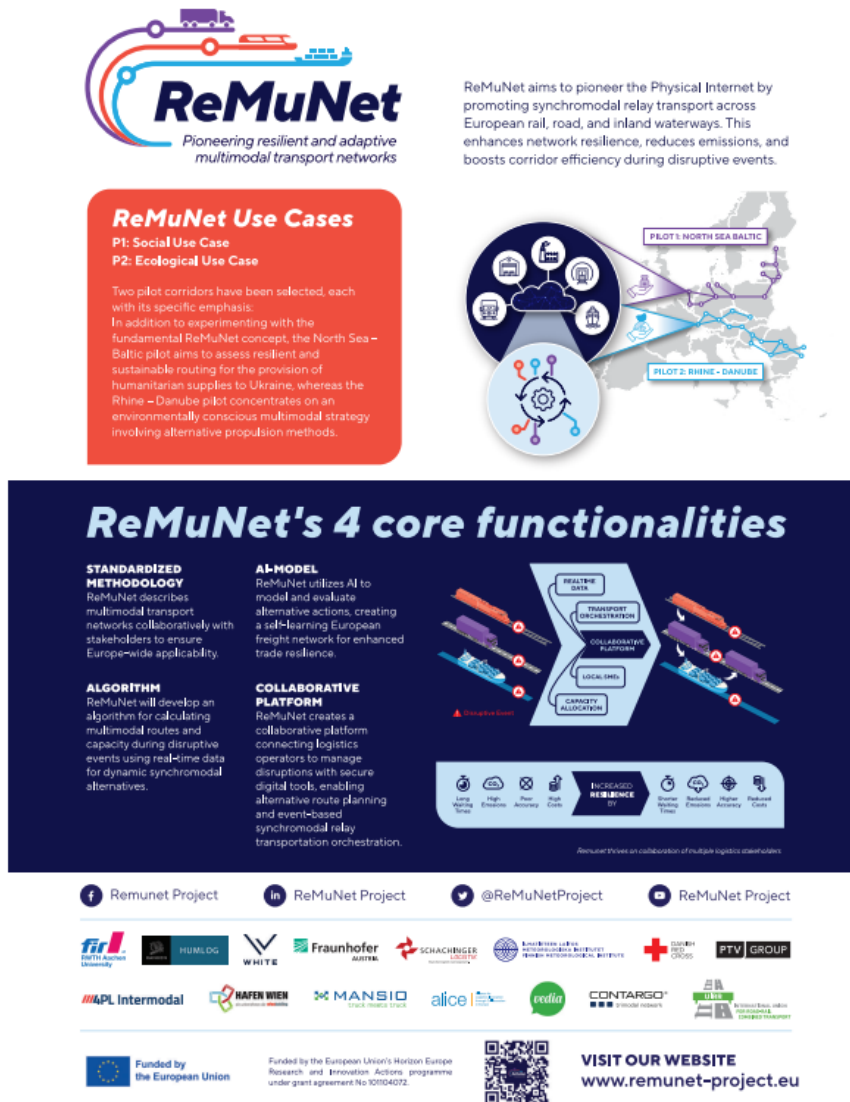


Figure 4. ReMuNet's leaflet

Throughout the project, the leaflet was extensively distributed during conferences, exhibitions, workshops, stakeholder meetings, clustering activities and networking events attended by consortium partners across Europe and internationally. In total, **652 leaflets** were distributed during the project's lifetime, significantly contributing to raising awareness of ReMuNet among relevant stakeholder communities and supporting discussions around the project's objectives, innovations and expected impact.



Similarly, the ReMuNet poster was designed to provide a visual summary of the project's concept, objectives, technical approach and expected outcomes. It was displayed during conferences, exhibitions, General Assemblies, workshops and other dissemination events, enhancing the project's visibility and facilitating discussions with participants interested in resilient, sustainable and digital freight transport solutions. The poster served as an effective visual communication tool, particularly during face-to-face events where it attracted the attention of visitors and encouraged further interaction with consortium representatives.



ReMuNet
Pioneering resilient and adaptive multimodal transport networks

ReMuNet aims to pioneer the Physical Internet by promoting synchomodal relay transport across European rail, road, and inland waterways. This enhances network resilience, reduces emissions, and boosts corridor efficiency during disruptive events.

ReMuNet Use Cases
P1: Social Use Case
P2: Ecological Use Case

Two pilot corridors have been selected, each with its specific emphasis. In addition to experimenting with the fundamental ReMuNet concept, the North Sea – Baltic pilot aims to assess resilient and sustainable routing for the provision of humanitarian supplies to Ukraine, whereas the Rhine – Danube pilot concentrates on an environmentally conscious multimodal strategy involving alternative propulsion methods.

ReMuNet's 4 core functionalities

- STANDARDIZED METHODOLOGY**
ReMuNet describes multimodal transport networks collaboratively with stakeholders to ensure Europe-wide applicability.
- ALGORITHM**
ReMuNet will develop an algorithm for calculating multimodal routes and capacity during disruptive events using real-time data for dynamic synchomodal alternatives.
- AI-MODEL**
ReMuNet utilizes AI to model and evaluate alternative actions, creating a self-learning European freight network for enhanced trade resilience.
- COLLABORATIVE PLATFORM**
ReMuNet creates a collaborative platform connecting logistics operators to manage disruptions with secure digital tools, enabling alternative route planning and event-based synchomodal relay transportation orchestration.

INCREASED RESILIENCE BY

- Longer Routes
- High Emissions
- Low Accuracy
- High Costs
- Smaller Working Times
- Reduced Emissions
- Higher Accuracy
- Reduced Costs

ReMuNet Project

Partners: FIR, HUMBOLDT, WHITE, Fraunhofer, SCHACHINGER, European Union, CROSS, PTV GROUP, APL Intermodal, HAFEN WIEN, MANSIO, alice, tedin, CONTARGO, HUBS.

Funded by the European Union

Funded by the European Union's Horizon Europe Research and Innovation Actions programme under grant agreement No 10104072.

VISIT OUR WEBSITE
www.remunet-project.eu

Figure 5. ReMuNet's poster

Both promotional materials were made available electronically through the project website, ensuring continuous accessibility throughout the project's implementation and beyond its completion. This enabled stakeholders who could not attend physical events to download and consult the materials, further extending their reach. Together with the project's other promotional assets, including the website, social media channels, newsletters,

presentations and promotional video, the leaflet and poster formed an integral part of ReMuNet's dissemination toolkit, supporting a coherent communication approach and contributing to the project's overall visibility, stakeholder engagement and long-term impact.

3.1.3 Promotional video

Video content formed an important part of ReMuNet's communication strategy, providing an accessible and engaging way to present the project's objectives, activities and expected impact to a wide range of stakeholders. As a complementary communication tool alongside the website, social media channels and promotional materials, [the project video](#) helped communicate ReMuNet's vision in a concise and easy-to-understand format.

The main promotional video, "[**Discover ReMuNet: Revolutionizing European Freight Transport**](#)", was developed during Month 12 and served as the project's flagship audiovisual communication asset. Through a combination of animations, visuals and key project messages, it introduced ReMuNet's vision for strengthening the resilience and sustainability of multimodal freight transport networks while presenting the project's objectives, technical approach and expected impacts in a format suitable for both technical and non-technical audiences. The promotional video was disseminated through the project website, YouTube channel, social media platforms, partner websites, presentations and dissemination events. During the project, the promotional video reached **520 views**, contributing to the project's online visibility and providing stakeholders with an accessible introduction to ReMuNet.

In addition to the main promotional video, the consortium developed a series of shorter thematic videos to communicate specific aspects of the project and showcase its progress. These included videos highlighting technical developments, project deliverables and partner perspectives, namely:

- [*Transforming Transportation: The Impact of ReMuNet on Multimodal Transport;*](#)
- [*Enhancing Transport Resilience and Efficiency with PTV's Expertise;*](#)
- [*Deliverable D4.1 – Simulation Environment of the Reference Transport Networks;*](#)
- [*John von Stamm shares the story behind the inception of ReMuNet!;*](#)
- [*Voices of ReMuNet: Partner Perspectives and Project Insights*](#) featuring Dr Sarah Schiffling;
- [*Navigating the Challenges: Dr Sarah Schiffling Discusses Supply Chain Disruption on BBC World News;*](#) and
- [*Revolutionizing Supply Chains: Dr Sarah Schiffling Explains the Breakthrough Algorithm of the ReMuNet Project.*](#)

These videos complemented the project's broader dissemination activities by providing additional insights into the project's technical achievements, expected impacts and the expertise of the consortium partners. They were shared through the project's digital

communication channels and remain publicly available, ensuring continued access to ReMuNet's key messages and results beyond the project's completion.



Discover ReMuNet: Revolutionizing European Freight Transport

Figure 6. ReMuNet's promotional video

The promotional video remains publicly available on [YouTube](#) and through the project website after the project's completion, continuing to support the dissemination of ReMuNet's results and ensuring that interested stakeholders can easily access an overview of the project's objectives, achievements and expected long-term impact.

3.1.4 Other Promotional Materials

To support the implementation of communication and dissemination activities and ensure consistency across all project outputs, ReMuNet developed a range of supporting communication materials and templates. These assets complemented the project's core promotional materials and contributed to maintaining a coherent visual identity throughout the project.

A set of standardised templates was developed for project deliverables, reports, presentations and other communication outputs. These included a customised Word template for official project documents and a PowerPoint template for presentations delivered at conferences, workshops, stakeholder meetings and consortium events. The use of these templates ensured a consistent presentation of project information and reinforced the recognisability of the ReMuNet brand across all communication activities.



Figure 7. ReMuNet power point template

To further strengthen the project's visual identity, a branded virtual background was developed for use during online meetings, webinars, interviews and stakeholder engagement activities. The background provided a consistent visual representation of the project during virtual interactions and contributed to increasing the visibility of ReMuNet in digital environments.



Figure 8. Background for virtual meetings or interviews

A standardised email signature was also made available to consortium partners and was used in project-related correspondence throughout the implementation period. By incorporating the project logo, website and contact information, the signature reinforced the project's identity and ensured a professional and consistent appearance in communications with stakeholders.

ReMuNet “Resilient Multimodal freight Transport Network”
GA No. 101104072
HORIZON-RIA
remunet-project.eu



Figure 10. Standardised e-mail signature

To support digital communication campaigns, a series of visual templates was developed for social media posts, website announcements and project updates. These templates were used to communicate key milestones, new deliverables, project achievements, synergies, event participation and partner introductions. Their consistent use contributed to strengthening brand recognition and improving the visual coherence of ReMuNet's online presence.



Figure 9. Example of campaign featuring ReMuNet's deliverables

In addition, branded business cards were developed for consortium members and used during conferences, workshops and networking events. These materials supported stakeholder engagement and facilitated the promotion of the project among potential collaborators, industry representatives and other relevant actors.

For project-organised events, including the final dissemination event, personalised name badges and event materials were produced to reinforce the project's visual identity and support networking among participants



Figure 11. ReMuNet business card

In line with ReMuNet's commitment to sustainability and digital communication, QR-code-based materials were also developed to provide stakeholders with direct access to the project website and online resources. These materials offered an environmentally friendly alternative to printed information and facilitated immediate access to project content during events and dissemination activities.

Together, these supporting communication materials contributed to the professional presentation of ReMuNet, strengthened the project's visual identity and enhanced the effectiveness of communication and stakeholder engagement activities throughout the project.



Figure 12. ReMuNet screen saver.

In addition to the core communication materials developed for the project, ReMuNet produced a number of branded promotional items to support stakeholder engagement during project events. These included notebooks, pens and chocolates featuring the ReMuNet visual identity and project logo.

The promotional items were primarily used during the ReMuNet–SARIL Final Event held alongside the Transport Research Arena (TRA) 2026 in Budapest. Pens and chocolates were distributed to participants as small promotional gifts, while branded notebooks were presented to the event speakers as a token of appreciation for their contribution to the success of the event.



Figure 13. ReMuNet promotional items distributed during the final event

These materials complemented the project's wider dissemination toolkit and contributed to creating a consistent visual identity during the final event. They also helped increase the visibility of the ReMuNet brand and provided participants with a lasting reminder of the project and its outcomes.

4. Digital tools

To enhance its communication and outreach efforts, ReMuNet is focused on building a robust online presence across multiple digital platforms, aiming to engage a wide and diverse range of stakeholders. To this end, ReMuNet has developed several key digital tools: a dedicated website to serve as the central hub for project information, a bi-annual newsletter to keep subscribers updated on the latest developments, and an active social media presence to foster real-time engagement and reach a broader audience. These initiatives are designed to maximize visibility and ensure effective communication of the project's goals and achievements.

4.1 Website

The ReMuNet [website](#) served as the project's central communication and information platform throughout its implementation, acting as the primary gateway through which stakeholders could access project information, public results and communication materials. Launched in October 2023 (M4), the website was designed to provide researchers, policymakers, logistics operators, infrastructure managers, technology providers, industry

representatives and the wider public with timely and reliable information about the project's activities and outcomes.

As one of the core tools of the DCP, the website played a key role in ensuring transparency, promoting stakeholder engagement and supporting the long-term accessibility of ReMuNet's outputs. Throughout the project, it hosted public deliverables, news articles, newsletters, publications, videos, promotional materials, event information and details about the consortium, while also providing comprehensive information on the project's objectives, methodology, use cases and expected impacts.



Figure 14. ReMuNet project website homepage

The website was developed using the WordPress content management system and incorporated responsive design principles to ensure full compatibility across desktop computers, tablets and mobile devices. Regular updates were carried out throughout the project to reflect technical developments, dissemination activities, project meetings, publications, stakeholder events and other key milestones. This ensured that the website remained a dynamic and up-to-date source of information for all interested audiences.

As the project progressed and technical results became available, the website evolved beyond its initial role as an informational platform. During the final phase of the project, the homepage was redesigned to place greater emphasis on ReMuNet's achievements and key exploitable results. Rather than focusing primarily on the project's objectives, the updated homepage highlights the project's most significant outcomes through dedicated feature articles, allowing visitors to quickly explore the innovations developed by the consortium and better understand their potential impact on resilient and synchromodal freight transport.

Particular attention was given to communicating project results in a format accessible to both technical and non-technical audiences. Public summaries of key deliverables were transformed into web articles, making complex research outputs easier to understand while

improving search engine visibility and encouraging wider dissemination of the project's achievements.

A key addition during the final phase of the project was the integration of the **Fit4ReMuNet** tool into the website. This interactive resource enables stakeholders to explore the applicability of ReMuNet solutions to their own operational context and serves as an important legacy asset supporting the project's exploitation activities. By providing direct access to one of the project's practical outputs, the website evolved from being solely an information repository into a platform showcasing tangible project results and facilitating their uptake by external stakeholders.



Figure 15. Fit4ReMuNet tool featured on the ReMuNet project homepage

Throughout the project, the website proved to be one of the consortium's most valuable dissemination channels. According to Google Analytics, it recorded **19,365 page views** generated by **12,481 active users**, demonstrating sustained interest in the project and its outputs. The homepage accounted for **6,835 views (35.3% of all page views)**, making it the most visited section of the website and confirming its role as the main entry point for visitors. Other highly visited sections included **Deliverables** (825 views), **Consortium** (620 views), **Objectives** (484 views), **Contact Us** (373 views), **Publications** (371 views), **About** (358 views), **Use Cases** (319 views) and **Project News** (308 views). These figures indicate that visitors were interested not only in understanding the project's vision but also in exploring its technical outputs, consortium expertise and dissemination activities.

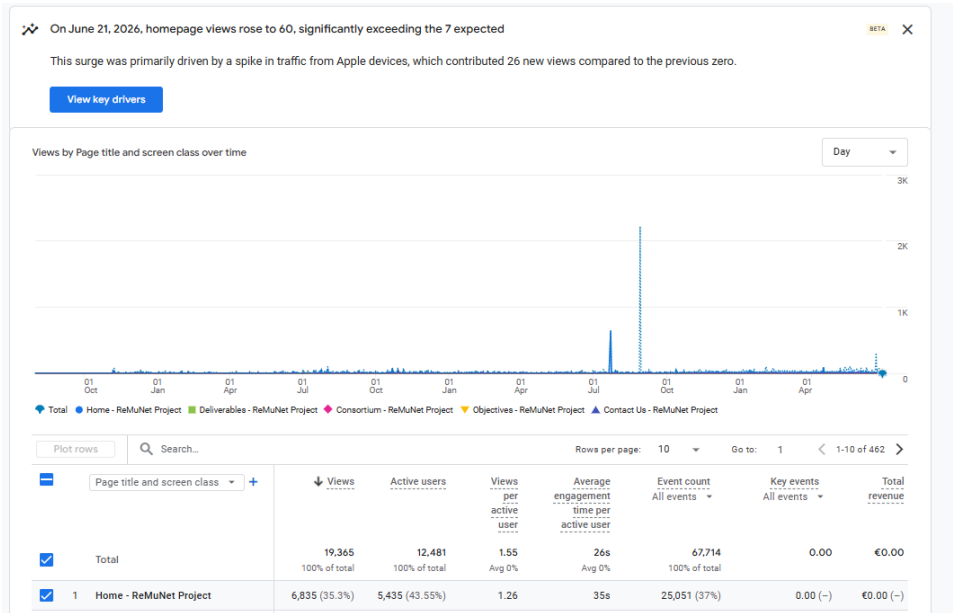


Figure 16. Google Analytics overview for the ReMuNet project website

User engagement remained consistent throughout the project, with an average engagement time of **35 seconds on the homepage** and **26 seconds across the website as a whole**. Traffic also reflected continued interest in project developments, with noticeable increases following the publication of news articles, dissemination activities and newly released results. In particular, following the homepage redesign, visitors were increasingly directed towards technical content and project outputs through featured articles and highlighted results.

The website substantially exceeded the performance target established in the Dissemination and Communication Plan. While the project originally set a KPI of **10,000 website visits** by the end of the project, the website recorded **more than 19,000 page views**, almost doubling the initial target and demonstrating the effectiveness of the consortium's continuous communication efforts. This performance reflects the regular publication of new content, active promotion through social media and newsletters, cross-linking from partner websites and the dissemination of project results through conferences, workshops and stakeholder events.

Hosted at www.remunet-project.eu, the website has become the project's principal digital repository. Following the end of the project, it **is planned to remain available** for at least two years, continuing to support the visibility and exploitation of ReMuNet's results. To maximise the long-term impact of the project, the consortium has committed to maintaining the website and its contents for **at least two years following the project's completion**. During this period, stakeholders will continue to have access to public deliverables,

publications, news articles, videos, communication materials, the **Fit4ReMuNet** tool and other project resources, ensuring that ReMuNet's knowledge and results remain openly available to the research community, industry and policymakers well beyond the project's lifetime.

4.2 Newsletter

The ReMuNet newsletter served as one of the project's main communication channels, providing stakeholders with regular updates on project developments, technical achievements, dissemination activities, events and publicly available results. Complementing the project website and social media channels, the newsletter enabled the consortium to maintain direct communication with its stakeholder community while ensuring that important project developments were shared in a structured and accessible manner.

Published on a biannual basis, each edition followed a consistent format, presenting the latest project news alongside updates on technical progress, newly published deliverables, scientific publications, conferences, workshops, stakeholder engagement activities, collaborations with sister projects and upcoming events. This approach allowed readers to follow the evolution of the project throughout its lifetime while providing a single source of information on ReMuNet's key activities.

The newsletter supported several objectives of the Dissemination and Communication Plan, including:

- increasing awareness of the project's objectives, activities and results;
- promoting newly published deliverables, scientific publications and project outputs;
- informing stakeholders about conferences, workshops, webinars and other engagement opportunities;
- showcasing collaborations and synergies with related European initiatives; and
- strengthening and maintaining an active community of stakeholders interested in resilient and synchromodal freight transport.

All newsletter editions were coordinated by White Research, with contributions from consortium partners, and were distributed using Mailchimp to the project's growing stakeholder database. Each edition was also published on the ReMuNet website, ensuring long-term accessibility for stakeholders who wished to consult previous issues

Kommentiert [MK1]: [ADD FINAL NEWSLETTER STATISTICS]

- Number of newsletter editions published
- Number of subscribers
- Average open rate
- Average click-through rate
- Most popular editions
- Most clicked articles
- Subscriber growth over time

[ADD ANALYSIS]

For example:

"The newsletter consistently achieved open rates above the industry average for research and innovation projects, demonstrating sustained stakeholder interest in ReMuNet activities and results."

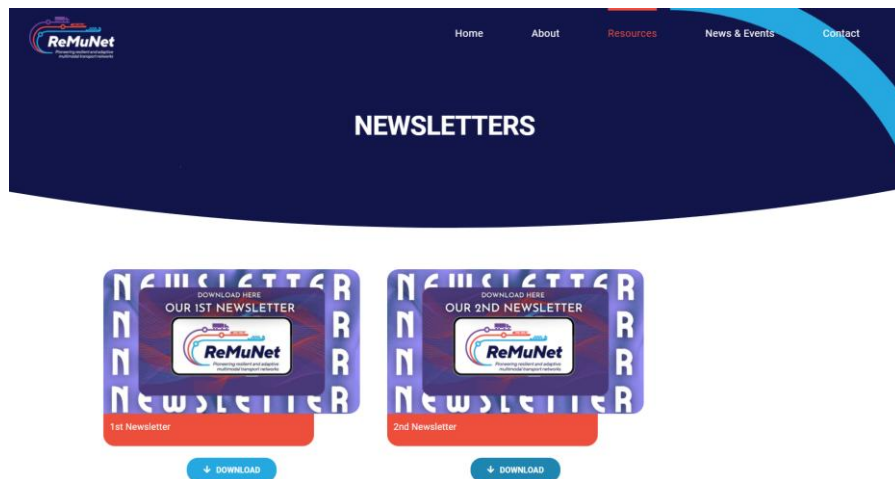


Figure 17. Newsletters section on ReMuNet's website

Over the course of the project, the newsletter subscriber base grew steadily through dissemination activities, stakeholder events, website registrations and networking actions undertaken by the consortium. By the end of the project, the newsletter had reached **207 subscribers**, successfully exceeding the Key Performance Indicator of **200 subscribers** established in the Dissemination and Communication Plan. Although the size of the mailing list remained relatively focused, it consists primarily of stakeholders with a direct interest in freight transport, logistics, research and innovation, contributing to targeted dissemination of the project's results.

At the time of writing this report, six newsletter editions have been published. A **final newsletter** is scheduled for release in **early July 2026**, following the official end of the project, to present the final project achievements, highlight the last public deliverables and provide stakeholders with an overview of ReMuNet's key results and legacy.

The newsletters will remain available through the project website, allowing stakeholders to access previous editions after the project's completion. Together with the website and the project's other communication channels, the newsletter will continue to support the visibility, dissemination and long-term exploitation of ReMuNet's results beyond the funded project period.

4.3 Social Media

Social media constituted a key component of ReMuNet's communication strategy, enabling the consortium to disseminate project developments, engage stakeholders and increase the visibility of project activities and results throughout its implementation. To support these objectives, dedicated project accounts were established in August 2023 (M2) on [Facebook](#), [X \(formerly Twitter\)](#), [LinkedIn](#), and [YouTube](#).

These platforms provided complementary communication channels through which ReMuNet reached a diverse range of audiences, including freight transport and logistics stakeholders, technology providers, policymakers, researchers, industry associations, related European initiatives and the wider public. By tailoring content to the characteristics and audiences of each platform, the consortium was able to maximise the reach and effectiveness of its communication activities.

Throughout the project, social media channels were used to communicate project news, disseminate deliverables and publications, promote events, share videos and multimedia content, highlight consortium expertise and showcase project achievements. Particular emphasis was placed on communicating project results, promoting stakeholder engagement opportunities and strengthening collaboration with related European projects and initiatives.

Social media also played an important role in supporting ReMuNet's networking and clustering activities. The project regularly promoted the activities of relevant initiatives and synergy projects, while also participating in sector-specific online communities and stakeholder groups. This contributed to increasing the visibility of ReMuNet beyond its immediate network and facilitated knowledge exchange across the wider transport and logistics ecosystem.

To ensure the effective monitoring of communication activities, social media performance was systematically tracked throughout the project using dedicated analytics and monitoring tools, including Metricool. This enabled the consortium to assess audience growth, engagement, reach and content performance across different platforms, while providing valuable insights for optimising communication activities and identifying the most effective content formats.

The following sections provide an overview of the project's activities and performance across each social media platform.

Table 3. The target groups addressed by each social media channel

Social media channel	Primary target audiences	Communication objectives
Facebook	Freight transport professionals, civil society, humanitarian organisations, entrepreneurs, environmental organisations, industry associations and the general public	Raise awareness of ReMuNet, communicate project progress and events, and engage broader stakeholder communities.
X (formerly Twitter)	Logistics professionals, transport organisations, policymakers, researchers, universities, international organisations and related EU projects	Disseminate project results, communicate key messages, promote events and facilitate interaction with relevant European initiatives and stakeholder communities.

Social media channel	Primary target audiences	Communication objectives
LinkedIn	Logistics and supply chain professionals, technology providers, policymakers, industry associations, researchers, universities and international organisations	Promote project achievements and results, support professional networking, stimulate expert discussions and increase engagement with relevant stakeholder groups.
YouTube	Logistics professionals, policymakers, researchers, technology providers, civil society and the general public	Host promotional videos and multimedia content, increase project visibility and provide accessible explanations of project activities and results.

Throughout the project, LinkedIn emerged as ReMuNet’s primary social media channel, generating the highest levels of engagement and stakeholder interaction. X was primarily used to engage with the research and innovation community and related European initiatives, while Facebook supported broader awareness-raising activities. YouTube served as the repository for the project’s video content, including promotional videos and partner interviews.

Facebook

The ReMuNet [Facebook](#) page, was launched in Month 2 to complement the project’s other communication channels and reach audiences interested in innovation, sustainable transport and European research. Throughout the project, Facebook was used to communicate project news, event participation, publications, videos, newsletters and stakeholder engagement opportunities through a combination of text, graphics, photographs and short videos.

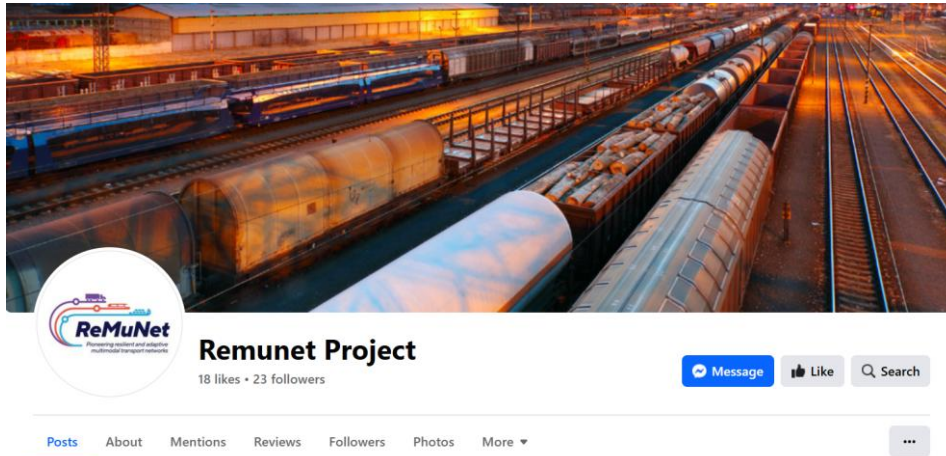


Figure 18. ReMuNet's Facebook Homepage

By the end of the project, the Facebook page had published **75 posts**, attracted **24 followers**, generated approximately **688 impressions** and recorded **98 interactions**. Although Facebook remained the smallest of ReMuNet's social media channels, it nevertheless contributed to increasing the project's online presence and provided an additional platform for sharing project updates with interested stakeholders.

X (formerly Twitter)

The ReMuNet [X account](#), was also established during M2 to support the rapid dissemination of project news, promote events and publications, and engage with the wider European research and innovation community through hashtags and interactions with related initiatives and organisations.

Throughout the project, X was primarily used to announce new deliverables, promote newsletters, advertise webinars and conferences, and amplify communication from sister projects and European initiatives. The platform gathered **55 followers** in total indicating a rather low rate of engagement.

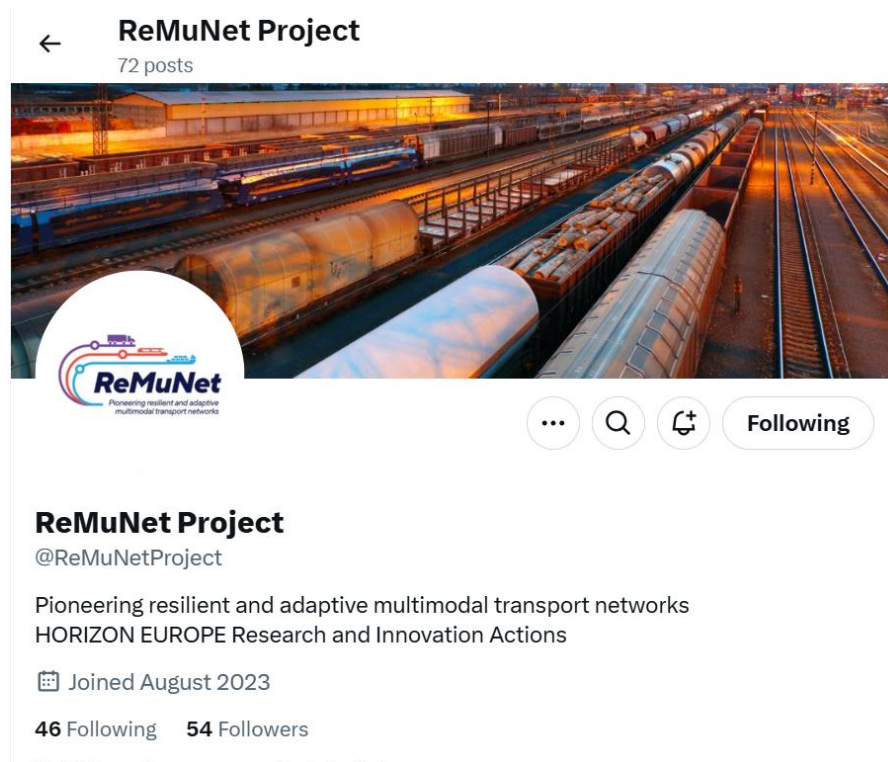


Figure 19. ReMuNet's X homepage

LinkedIn

ReMuNet's [LinkedIn profile](#), was the primary social media channel and proved to be the most effective platform for engaging with the project's target audiences, including researchers, logistics operators, technology providers, policymakers, infrastructure managers and European innovation networks.

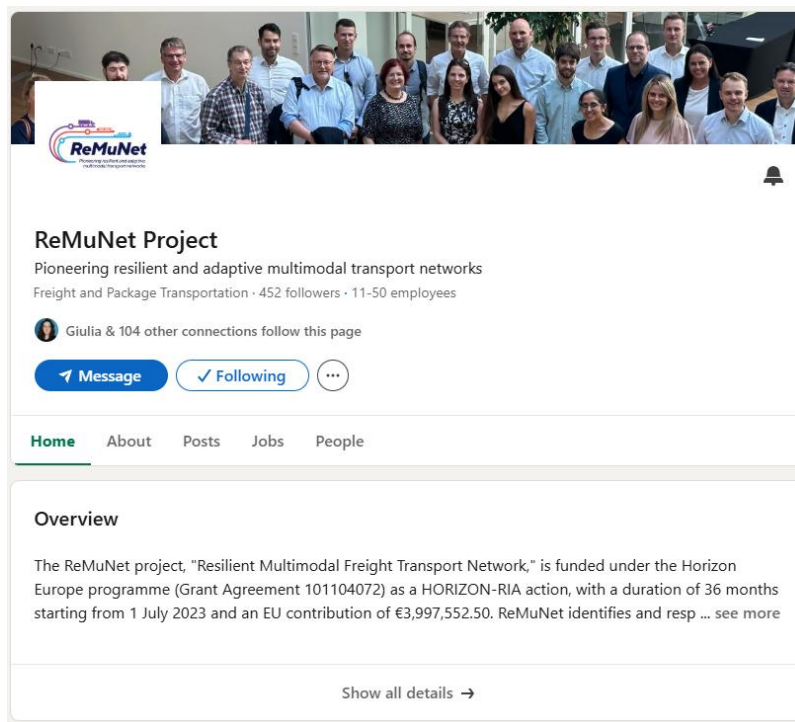


Figure 20. ReMuNet's LinkedIn Homepage

Throughout the project, the LinkedIn page attracted **544 followers**, generated more than **226,500 impressions** and recorded over **12,170 interactions**, demonstrating sustained engagement from the professional community. The steady growth of the follower base throughout the project's lifetime reflects the continued interest in ReMuNet's activities and confirms LinkedIn as the most suitable platform for communicating project results to relevant stakeholders.

The most successful posts were those announcing major project milestones, promotional videos, conference participation, newsletters, technical results and collaborations with other Horizon Europe initiatives. Several posts exceeded **1,000 impressions**, while the launch of the project's promotional video generated almost **2,000 impressions**, illustrating the value of combining visual content with technical communication. Content related to conferences, stakeholder engagement opportunities, project videos and public deliverables also consistently achieved high levels of interaction.

YouTube Channel

ReMuNet's [YouTube channel](#), complemented the project's other communication channels by hosting audiovisual content presenting the project's objectives, technical developments and consortium expertise.

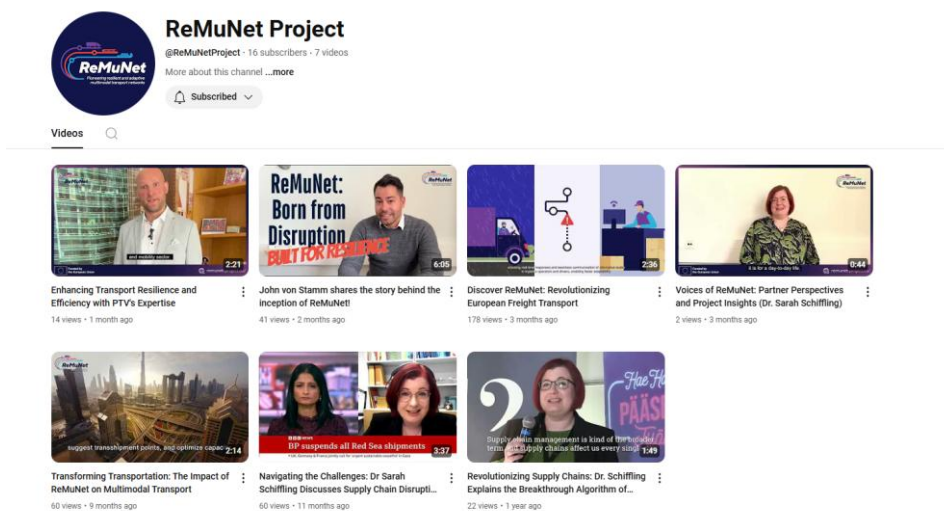


Figure 21. ReMuNet's YouTube homepage

The channel hosted the project's main promotional video together with a series of thematic videos showcasing project deliverables, technical developments and partner perspectives. These included interviews with consortium members, presentations of project results and videos explaining specific innovations developed throughout the project. By providing information in an accessible visual format, the YouTube channel complemented the project's written communication materials and supported wider stakeholder engagement.

Although YouTube represented a relatively modest communication channel in terms of subscribers (19), it provided a permanent repository for the project's video content, enabling partners to embed and share videos through the project website, newsletters, presentations and social media channels. As with the project website, the videos will remain publicly available after the end of the project, ensuring continued access to ReMuNet's communication materials and supporting the long-term dissemination and exploitation of the project's results.

5. Dissemination of Scientific and Technical Results

5.1 Dissemination Strategy for Project Results

The dissemination of scientific and technical results constituted a core component of ReMuNet's overall dissemination and communication strategy. Throughout the project, the consortium actively promoted the knowledge, methodologies and findings generated by the project to relevant scientific, technical and professional communities, with the objective of maximising the visibility, uptake and long-term impact of project outcomes.

Dissemination activities targeted researchers, academia, transport and logistics professionals, policymakers, technology developers, industry stakeholders and other relevant initiatives active in the fields of freight transport, multimodal logistics, resilience, digitalisation and supply chain management. Particular emphasis was placed on sharing project results through scientific publications, conference contributions, workshops, stakeholder engagement activities and collaboration with European research and innovation networks.

The dissemination strategy aimed not only to communicate project findings, but also to facilitate knowledge exchange, stimulate discussion around transport resilience challenges and contribute to the advancement of research and innovation in the European freight transport sector.

Throughout the project, consortium partners disseminated ReMuNet results through peer-reviewed publications, conference proceedings, scientific presentations and technical contributions, ensuring that project knowledge reached both academic and practitioner audiences.

5.2 Scientific Publications

Scientific dissemination constituted one of the principal pathways through which ReMuNet communicated its research findings to the academic community. Throughout the project, consortium partners actively published and presented the knowledge generated within ReMuNet, contributing to scientific discussions on resilient freight transport, synchromodality, disruption management, humanitarian logistics, digital logistics platforms and Physical Internet concepts.

The scientific outputs reflected the multidisciplinary nature of the project and covered a broad range of topics, including disruptive events in European transport networks, resilience assessment, stakeholder perspectives, societal impacts, reinforcement learning for transport planning, digital platforms, sustainable business models and humanitarian supply chains. These publications not only disseminated project results but also strengthened collaboration with the wider research community and laid the foundation for future research building on ReMuNet's outcomes.

The established target was **10 scientific publications**. By the end of the project, the consortium had successfully achieved and exceeded this objective through a combination of **peer-reviewed journal articles and conference proceedings**, which constituted the publications contributing to the project's Key Performance Indicator.

A total of **14 scientific publications** contributing to the KPI were produced, comprising:

- **12 conference proceedings**, presented at internationally recognised scientific conferences; and
- **2 peer-reviewed journal articles**, including one published in the *International Journal of Physical Distribution & Logistics Management* and one in *npj Climate and Atmospheric Science*.

Beyond the KPI, ReMuNet also generated additional scientific outputs that further demonstrate the project's academic impact. These include two Master's dissertations developed using ReMuNet research, as well as three additional conference papers produced during the final phase of the project on multimodal logistics platforms, sustainable business models and digital platform operator models. Although these outputs were not counted towards the project's publication KPI, they represent valuable contributions to the dissemination and exploitation of the project's knowledge.

Overall, ReMuNet produced **19 scientific outputs**, illustrating the strong scientific engagement of the consortium and the project's contribution to advancing research in resilient, sustainable and digital freight transport.

Table 4. Conference Proceedings (counted towards KPI)

No.	Title	Authors	Publication Type	Conference Publisher
1	A Typology of Disruptive Events in European Transport Networks	Sarah Schiffing, Anna Aminoff, Ketki Kulkarni	Conference Proceedings	EurOMA 2024 Conference
2	Beneath the Surface: Root Cause Analysis of Disruptive Events in the European Transport Network	Sarah Schiffing, Anna Aminoff, Ketki Kulkarni	Conference Proceedings	36th NOFOMA Conference – <i>Logistics and Supply Chain Management in a Risky and Uncertain World</i>
3	Disruptions in the EU Transport Network:	Ketki Kulkarni, Sarah Schiffing,	Conference Proceedings	European Safety and Reliability Conference (ESREL)

	How Stakeholders View Them	Anna Aminoff, Gyöngyi Kovács		
4	Humanitarian Logistics: Challenges and Strategies	Sarah Schiffing	Conference Proceedings	Production and Operations Management Society (POMS) Conference
5	Future-Proofing Freight: ReMuNet's Pathway Towards a Resilient and Sustainable European Transport	Janis Simons, John von Stamm, Lars Klapper, Gerrit Hoeborn, Maik Schuermeyer, Ketki Kulkarni, Florian Krietsch, Maria Kontogianni	Conference Proceedings	<i>Advances in Reliability, Safety and Security</i>
6	A New Concept for Resilient and Green Freight Transport and Logistics Networks against Disruptive Events	Sandra Stein, John von Stamm, Janis Simons, Tobias Schroer, Gerrit Hoeborn	Conference Proceedings	Transport Research Arena (TRA) 2024 Proceedings
7	Ripple Effects of Disruptive Events: Analysing the Resilience of Transport Networks and Supply Chains in the EU Freight Network	Ketki Kulkarni, Sarah Schiffing, Anna Aminoff	Conference Proceedings	37th NOFOMA Conference
8	Dynamics of Community Participation in Humanitarian Supply Chains	Jamile Teles Hamideh, Sarah Schiffing	Conference Proceedings	37th NOFOMA Conference
9	Analysis of Societal Impact, Response and Resilience in European	Ketki Kulkarni, Sarah Schiffing, Anna Aminoff	Conference Proceedings	EurOMA 2025 Conference

	Transport Networks in the Face of Disruptions			
10	Reinforcement Learning-based Planning Strategies for Resilient Synchromodal Transport: A Comparative Analysis	Wolfgang Dummer, Catherine Laflamme, Fazel Ansari	Conference Proceedings	VeRoLog 2025 Conference
11	Increasing Intermodal Resilience by Implementing Physical Internet Approaches	Sandra Stein, Ketki Kulkarni, Florian Krietsch	Conference Proceedings	24th European Transport Congress (Vienna 2026 Special Issue)
12	Climate Extremes in Europe: A Comparative Analysis of Climate Model Datasets	Anton Laakso et al.	Conference Proceedings	European Geosciences Union (EGU) General Assembly 2026

Table 5. Peer-reviewed Journal Articles (counted towards KPI)

No.	Title	Journal
1	Europe's Extreme Temperatures and Rainfall in Finer Detail: Strengths and Limits of Climate Model Downscaling	<i>npj Climate and Atmospheric Science</i>
2	Ripple Effects of Disruptive Events in the European Freight Transport Network	<i>International Journal of Physical Distribution & Logistics Management</i> (DOI: 10.1108/IJPDLM-08-2025-0461)

Table 6. Additional Scientific Outputs

Type	Title
Master's dissertation	Understanding Freight Network Resilience through the Resilience Funnel
Master's dissertation	Resilience of European Multimodal Transport Networks under Disruptive Events

Conference contribution	Designing Resilient and Sustainable Multimodal Logistics Platforms: Functional Requirements and Industry Ecosystem Integration
Conference contribution	Conceptual Blueprint for Sustainable Business Model Design of a Digital Platform in Multimodal Freight Transport Logistics
Conference contribution	Operator Model Framework for a Digital Platform in Multimodal Logistics

The scientific publications produced during ReMuNet demonstrate the project's strong research dimension and its contribution to advancing knowledge in resilient freight transport and logistics. Together, these outputs have strengthened the project's visibility within the European research community, supported knowledge transfer beyond the consortium and created a solid scientific foundation for the continued exploitation of ReMuNet's results.

5.3 Conference Contributions

Participation in scientific conferences represented one of the consortium's principal dissemination activities, enabling ReMuNet to present its research to international academic audiences while receiving valuable feedback from experts in transport, logistics, supply chain management and digital innovation.

Throughout the project, consortium partners actively participated in numerous international conferences, workshops and scientific forums where they presented project methodologies, preliminary findings and final results. These events facilitated knowledge exchange, strengthened collaborations with researchers working in related fields and increased the visibility of ReMuNet within the European research and innovation ecosystem.

The project's scientific contributions were presented at several internationally recognised conferences, including:

- **Transport Research Arena (TRA)**
- **EurOMA Conference**
- **NOFOMA Conference**
- **European Safety and Reliability Conference (ESREL)**
- **Production and Operations Management Society (POMS) Conference**
- **VeRoLog Conference**
- **European Transport Congress**
- **Advances in Reliability, Safety and Security**
- Additional specialised conferences focusing on transport, logistics, supply chains and resilience.

The conference programme reflected the diversity of the project's research activities. Presentations covered topics such as disruption typologies, transport resilience assessment, stakeholder perspectives, humanitarian logistics, reinforcement learning for synchomodal planning, Physical Internet approaches and sustainable multimodal transport networks.

In total, the consortium delivered **12 scientific conference publications and presentations**, successfully exceeding the original dissemination target and ensuring that ReMuNet's research reached a broad international audience. Several of these publications subsequently evolved into peer-reviewed journal articles, further extending the scientific impact of the project.

Beyond presenting research results, conference participation created opportunities to establish new collaborations, exchange experiences with other Horizon Europe projects, engage with policymakers and industry representatives and identify future research directions. These activities also supported the project's exploitation strategy by increasing awareness of ReMuNet's methodologies, digital tools and scientific achievements among potential users and collaborators.

The combination of high-quality scientific publications and active participation in international conferences has significantly strengthened ReMuNet's academic profile and contributed to ensuring that the knowledge generated during the project will continue to influence future research and innovation in resilient and sustainable multimodal freight transport.

6. Events and Outreach Activities

Events and outreach activities formed an important part of ReMuNet's dissemination, communication and stakeholder engagement approach. Throughout the project, the consortium organised and participated in a wide range of workshops, webinars, conferences, brokerage events, industry meetings and stakeholder engagement activities. These actions supported the dissemination of project results, the validation of technical developments and the creation of links with relevant stakeholders from research, industry, public authorities and related European initiatives.

For the purposes of the final reporting, the activities presented in this section have been reviewed carefully and grouped according to their relevance to the project's KPIs. Social media posts, press releases, website updates, internal consortium meetings and unclear or duplicated entries have not been counted as events against the event-related KPIs. Where activities were reported by more than one partner, they have been consolidated to avoid double counting.

The relevant KPIs are:

Table 7. Overview of KPIs related to events and workshops

KPI	Target	Final status
ReMuNet-organised workshops / participants	≥1 workshop / ≥12 participants	Achieved and exceeded
Participation in external events / conferences	≥15 events	Achieved and exceeded

Overall, ReMuNet comfortably exceeded both targets. The project organised several workshops and webinars, many of which directly supported the development, validation and dissemination of project results. In addition, consortium partners participated in more than 40 external events and stakeholder engagement activities during the project lifetime, significantly exceeding the target of 15 external events.

6.1 ReMuNet Organised Events

ReMuNet-organised events included workshops, webinars and stakeholder engagement sessions organised or co-organised by the consortium. These activities supported co-creation, technical validation, dissemination and exchange with external stakeholders. Particular attention was given to platform development, multimodal transport processes, disruption management, resilient transport networks and collaboration with related projects.

Some of the activities were primarily technical and involved consortium partners, while others engaged external stakeholders from industry, research organisations, public authorities and related European initiatives. In line with a conservative reporting approach, internal consortium meetings and General Assemblies are not counted as organised events under this KPI.

6.1.1 Workshops and Webinars Organised or Co-organised by ReMuNet

No.	Date	Event	Location	Participants	Main objective / description
1	11 Jan 2024	Introductory ReMuNet Webinar: New Concepts and Approaches for Resilient and Green Freight Transport and Logistics Networks	Online	110	Introduction of ReMuNet's objectives, approach and role in addressing disruptions in freight transport and supply chains.

2	04 Jul 2024	Webinar on Strategies and Tools for Sustainable and Resilient Intermodal Transport Networks	Online	55	Dissemination of ReMuNet concepts and exchange with stakeholders on resilient and sustainable intermodal transport.
3	19 Jun 2024	ReMuNet Workshop Vienna	Vienna, Austria	15	Workshop on digitalisation, data sharing and platform-related requirements with participation from consortium and selected external stakeholders.
4	Sep–Oct 2024	MMT Process Workshop Series	Online	34	Series of technical and stakeholder workshops to design, validate and refine multimodal transport processes and platform requirements.
5	14 Oct 2024	Workshop with Contargo and PTV	Mannheim, Germany	7	Development of use cases for decentralised and central route optimisation in the multimodal transport network.
6	10 Feb 2025	FIR Workshop	Aachen, Germany	4	Preparation of the Rotenburg platform workshop and discussion of platform requirements.
7	17 Mar 2025	Digital Preparation Workshop	Online	10	Preparation for the on-site platform co-creation workshop.
8	25 Mar 2025	Rotenburg Workshop	Rotenburg, Germany	n/a	First conceptualisation of the ReMuNet Platform core services.

9	20 Feb 2025	E-Truck Charging Workshop	Vienna, Austria	35	Stakeholder workshop on sustainable freight transport and charging infrastructure.
10	10 Jun 2025	Webinar with SARIL and Transcend	Online	45	Joint webinar with related projects to exchange approaches on resilient and sustainable freight logistics.
11	10 Jul 2025	WP3 Platform Workshop	Berlin, Germany	10	Discussion of platform functionalities, implementation activities and technical development.
12	16 Jul 2025	Disruption Management Validation Workshop	Online	4	Validation of the disruption management process supporting D3.3.
13	24 Jul 2025	Disruption Management Validation Workshop	Online	3	Refinement and validation of process workflows.
14	28 Jul 2025	Disruption Management Validation Workshop	Online	5	Collection of stakeholder and partner feedback on disruption management processes.
15	29 Jul 2025	Disruption Management Validation Workshop	Online	4	Final validation of the disruption management process.
16	22 Oct 2025	Platform Integration Testing Workshop	Online	n/a	Presentation and testing of platform integration with external services.
17	21–23 Jan 2026	Shared Logistics Workshop / Güterlogistik Workshop	Berlin, Germany	80	Presentation and discussion of shared logistics concepts and

					ReMuNet's contribution to resilient logistics.
18	22 Apr 2026	Webinar: Intermodal Transport Survey and Resilient Transport Networks	Online	70	Presentation of survey findings and resilience concepts in collaboration with SARIL.

Based on the available reported participant figures, ReMuNet organised or co-organised at least **18 workshops** and **webinars**, with more than **500** participants reached through these activities where figures were available. This substantially exceeds the KPI target of at least one organised workshop with 12 participants.

6.1.2 Final Event

The ReMuNet Final Event was organised jointly with the SARIL project on 20 May 2026 during the Transport Research Arena (TRA) 2026 in Budapest, Hungary. The event took place at the Budapest Congress Centre and brought together stakeholders from academia, industry, public authorities and European initiatives working on freight transport, logistics and transport resilience. A total of **90 participants** attended the event.

The event was opened by Octavia Anamaria Stepan, Head of Sector at CINEA (European Climate, Infrastructure and Environment Executive Agency), who highlighted the importance of strengthening the resilience and sustainability of European transport systems through research, innovation and collaboration between stakeholders. The programme included presentations from both projects covering their objectives, methodologies, key results and lessons learned. The joint format reflected the complementary nature of the two projects. The event provided an opportunity to present the main outcomes of the projects and discuss their relevance for future freight transport operations and policy development.



Figure 22. Group photo of the ReMuNet and SARIL consortia during the final event

A panel discussion was organised to gather perspectives from industry and research stakeholders on the future of resilient freight transport. The discussion was moderated by Pablo Segura Yus (ALICE – Alliance for Logistics Innovation through Collaboration in Europe) and included the following panellists:

- Prof. Alan McKinnon, Professor of Logistics, Kühne Logistics University (KLU)
- Sophie Punte, Co-founder and CEO, Life-Links
- Arnd Hoppe, Project Manager Corporate HSQ & Customers, Gebrüder Weiss
- Sandra Stein, Head of Research, Fraunhofer Austria
- Florian Krietsch, Senior Project Manager, PTV Logistics



Figure 23. Panel discussion during the ReMuNet final event

The discussion addressed current challenges affecting European freight transport networks, including disruptions, data sharing, interoperability and the role of digital technologies in supporting more resilient transport operations. Particular attention was given to the practical requirements for implementing resilience-oriented solutions in operational logistics environments.

The event concluded with a discussion on future research and implementation needs, including opportunities for further development of the solutions and methodologies generated by the two projects. The Final Event served as an opportunity to present project outcomes to a broad stakeholder audience, facilitate knowledge exchange between research and industry communities, and gather feedback on future directions for resilient multimodal freight transport.

6.2 Participation in External Events

Participation in external events was a key element of ReMuNet's dissemination and stakeholder engagement strategy. Consortium partners presented the project at scientific conferences, industry events, trade fairs, brokerage events, policy-related meetings and stakeholder workshops. These activities enabled the consortium to disseminate results,

receive feedback, identify synergies and engage directly with the communities most relevant to ReMuNet's work.

For KPI reporting purposes, only external events with a clear title, date, role and relevance to ReMuNet have been retained. Social media posts, website articles, press releases, duplicated entries, internal consortium meetings and unclear actions have not been counted. Events taking place after the end of the project are not counted against the KPI and may instead be mentioned as post-project dissemination opportunities.

The project set a KPI target of participation in at least **15 external events and conferences**. Based on a conservative review of the partner inputs, ReMuNet participated in more than **40 relevant external events** during the project lifetime, clearly exceeding this target.

Table 8. Scientific Conferences and Research Events

No.	Date	Event	Location	Role / contribution
1	25–26 Jan 2024	DNV Maritime Universities Conference	Nordic Espoo, Finland	Presentation of ReMuNet to the maritime and logistics research community.
2	09 Feb 2024	LOGY Researcher's Forum	Tallinn, Estonia	Presentation and discussion of ReMuNet objectives with logistics researchers and practitioners.
3	15–18 Apr 2024	Transport Research Arena 2024	Dublin, Ireland	Presentation of ReMuNet through papers, posters, booth presence and networking activities.
4	27 Apr 2024	POMS 2024	Minneapolis, USA	Presentation on resilience in European transport systems and disruptive events.
5	29–31 May 2024	International Physical Internet Conference 2024	USA	Participation in discussions on Physical Internet concepts and future freight transport systems.
6	13–14 Jun 2024	NOFOMA 2024	Stockholm, Sweden	Presentation of research on root causes of disruptive events in transport networks.
7	23–27 Jun 2024	ESREL 2024	Krakow, Poland	Presentation of research findings on transport disruption and resilience.

8	29 Jun–03 Jul 2024	EurOMA 2024	Barcelona, Spain	Presentation of research on disruptive event typologies in European transport networks.
9	02–03 Apr 2025	SMARTGREENS 2025	Porto, Portugal	Presentation of a position paper and poster based on ReMuNet work.
10	10–12 Jun 2025	NOFOMA 2025	Copenhagen, Denmark	Presentation of scientific papers on transport resilience and humanitarian logistics.
11	13–18 Jun 2025	EurOMA 2025	Milan, Italy	Dissemination of research findings on societal impacts and resilience in transport networks.
12	16–19 Jun 2025	VeRoLog 2025	Trento, Italy	Presentation of research related to logistics optimisation and resilient synchromodal transport.
13	18–20 Jun 2025	IPIC 2025	Hong Kong, China	Presentation of research results on disruption challenges in the European multimodal transport network.
14	21–23 Jan 2026	Güterlogistik Workshop 2026	Berlin, Germany	Presentation of ReMuNet concepts and shared logistics research.
15	04 May 2026	European Geoscience Union General Assembly	Vienna, Austria	Scientific presentation on climate extremes based on analysis conducted for ReMuNet.
16	18–21 May 2026	Transport Research Arena 2026	Budapest, Hungary	Dissemination of final project results and participation in the ReMuNet–SARIL Final Event.

Table 9. Industry Events, Trade Fairs and Networking Activities

No.	Date	Event	Location	Role / contribution
1	14 Sep 2023	Roadshow des Mittelstand-Digital Zentrums	Neuss, Germany	Promotion of digital logistics innovation and engagement with SMEs.

2	09 Nov 2023	Terminal Day 2023 – KV Congress	Berlin, Germany	Presentation of ReMuNet to terminal and intermodal transport stakeholders.
3	23–24 Nov 2023	Danube Ports Days	Vienna, Austria	Presentation of ReMuNet concepts to inland waterway and port stakeholders.
4	24 Nov 2023	DigiLog 2	Helsinki, Finland	Participation in logistics digitalisation event and dissemination of ReMuNet.
5	01 Dec 2023	Conference of European Directors of Roads	Vienna, Austria	Engagement with infrastructure stakeholders and presentation of ReMuNet.
6	19 Dec 2023	ALICE 10th Anniversary Brokerage Event	Brussels, Belgium	Networking with European logistics stakeholders and related projects.
7	31 Jan / 06 Feb 2024	PTV Ignite	Karlsruhe, Germany	Dissemination of ReMuNet objectives and exchange with logistics professionals.
8	05 Feb 2024	RTR Conference 2024	Brussels, Belgium	Participation in European transport research event and identification of synergies.
9	15 Feb 2024	Successful R&I in Europe 2024	Düsseldorf, Germany	Presentation and networking with research and innovation stakeholders.
10	28–29 Feb 2024	Forum Verkehr	Vienna, Austria	Discussion of transport and logistics innovation challenges.
11	03–05 Apr 2024	Connecting Europe Days 2024	Brussels, Belgium	Engagement with European transport and infrastructure stakeholders.

12	03 Apr 2024	WIVA P&G – H2Real	Vienna, Austria	Exchange on sustainable transport infrastructure and hydrogen applications.
13	14 May 2024	Mobility Data Space Workshop	Online	Exploration of collaboration opportunities linked to transport data spaces.
14	15 May 2024	Danube Business Talks	Vienna, Austria	Engagement with logistics and Danube region stakeholders.
15	16–17 May 2024	BVL Logistik Dialog	Vienna, Austria	Presentation of ReMuNet and dissemination to logistics industry stakeholders.
16	23 May 2024	Ecotransit World Initiative Annual Meeting	Frankfurt, Germany	Exchange with industry stakeholders on sustainable freight transport.
17	02 Jul 2024	Workshop with RBH Logistics	Gladbeck, Germany	Collection of railway logistics insights relevant to ReMuNet developments.
18	26 Sep 2024	Hanken Sustainability Development Week	Helsinki, Finland	Presentation of ReMuNet sustainability and resilience objectives.
19	26–27 Sep 2024	PTV Logistics Days 2024	Frankfurt, Germany	Presentation of ReMuNet concepts and discussion with logistics professionals.
20	09–10 Oct 2024	Transport Innovation Forum	Vilnius, Lithuania	Participation in discussions on resilience and digitalisation in logistics.
21	14 Oct 2024	Workshop with Contargo and PTV	Mannheim, Germany	Stakeholder exchange on use cases for route optimisation.
22	20 Nov 2024	DigiLog 3	Helsinki, Finland	Invited contribution on digitalisation and resilience in logistics.

23	25 Nov 2024	Konnektivitätsinitiativen Workshop	Frankfurt, Germany	Exchange with industry stakeholders on changing supply chains and connectivity.
24	25 Nov 2024	Visit of Serbian Transport Ministry Delegation	Vienna, Austria	Presentation of ReMuNet to public authority stakeholders.
25	28 Nov 2024	She Mobility	Vienna, Austria	Presentation and discussion of ReMuNet with industry, education and public-sector stakeholders.
26	27 Jan 2025	Vienna Business School Visit	Vienna, Austria	Outreach activity presenting ReMuNet concepts to students and educators.
27	11–13 Feb 2025	RTR Conference 2025	Brussels, Belgium	Presentation of ReMuNet vision, objectives, work packages and expected results.
28	19 Mar 2025	Berufsschule Ried School Visit	Austria	Outreach activity presenting ReMuNet and future transport challenges.
29	01–03 Apr 2025	ALICE Brokerage Event 2025	Brussels, Belgium	Networking and collaboration building with logistics stakeholders and EU-funded projects.
30	04 Apr 2025	Hanken Foundation Day	Helsinki, Finland	Presentation of ReMuNet research to research funders, academics and stakeholders.
31	08–10 Apr 2025	Rematec Amsterdam	Amsterdam, Netherlands	Promotion of ReMuNet and networking with industry stakeholders.
32	02–05 Jun 2025	Transport Logistic Munich 2025	Munich, Germany	Promotion of ReMuNet innovations to a large

				international audience.	logistics
33	09–10 Jun 2025	CaaS Nordic Collaboration Workshop	Tallinn, Estonia	Presentation of ReMuNet status, aims and approach in the context of logistics digitalisation.	
34	25 Jun 2025	Österreichischer Logistiktag	Linz, Austria	Presentation of project developments and engagement with logistics practitioners.	
35	17 Sep 2025	Couplink Innovation Day	Aachen, Germany	Presentation of ReMuNet solutions and networking with industry stakeholders.	
36	23–24 Oct 2025	ALICE Logistics Innovation Summit 2025	Brussels, Belgium	Presentation of ReMuNet contributions to Physical Internet and logistics innovation.	
37	28 Oct 2025	Zukunftskongress Nutzfahrzeuge	Berlin, Germany	Promotion of project activities among commercial vehicle and logistics stakeholders.	
38	06 Nov 2025	DigiLog 4	Hybrid	Contribution to discussions on logistics digitalisation and resilience.	
39	08 May 2026	neoCargo Innovation Day	Karlsruhe, Germany	Dissemination of ReMuNet innovations and future logistics concepts.	

Overall, ReMuNet's event and outreach activities demonstrate a strong and sustained effort by the consortium to engage with relevant communities and disseminate project results. While the consortium reported a very broad range of activities, the final report applies a cautious approach to KPI counting to avoid overstatement. Even under this stricter interpretation, the project clearly exceeded both event-related KPIs and achieved a strong presence across scientific, industrial and stakeholder communities.

7. Networks and Synergies

Throughout its implementation, ReMuNet actively pursued collaboration opportunities with relevant European projects, networks and initiatives to maximise the visibility, impact and uptake of its results. These synergies facilitated knowledge exchange, promoted the sharing of best practices and enabled the consortium to position ReMuNet within the broader European research and innovation landscape addressing freight transport resilience, digitalisation and sustainability.

Particular emphasis was placed on establishing links with projects addressing complementary challenges related to resilient freight transport networks, logistics digitalisation, risk management and supply chain resilience. Through participation in joint events, webinars, conferences and dissemination activities, ReMuNet contributed to strengthening collaboration across projects funded under Horizon Europe and other European programmes.

Name	Duration	Short description
<u>SARIL (Sustainability And Resilience for Infrastructure and Logistics networks)</u>	01 June 2023 – 31 May 2026	Focuses on enhancing logistics network resilience and sustainability, studying impacts of disruptions and environmental factors. Utilises stakeholder input and simulations to create recommendations for resilient freight systems.
<u>DISCO (Data-driven, Integrated, Syncromodal, Collaborative and Optimised urban freight meta model for a new generation of urban logistics and planning with data sharing at European Living Labs)</u>	01 May 2023 – 31 Oct 2026	Develops a European metamodel for optimising urban freight logistics, addressing traffic and environmental challenges. Includes a data-sharing platform to assist cities in predicting and managing freight flows.
<u>UNCHAIN Urban logistics and planNing: AntiCipating urban freighT generAtion and demand including dligitalisation of urbaN freight</u>	01 May 2023 – 31 Oct 2026	Promotes sustainable urban logistics with smart data-sharing systems and innovative solutions to improve cooperation among stakeholders, fostering climate-neutral and efficient last-mile delivery systems.
<u>SUM SEAMLESS SHARED URBAN MOBILITY</u>	01 June 2023 – 31 May 2026	Aims to integrate shared mobility with public transport across 15+ European cities, reducing car dependency through innovative, sustainable transport solutions and smart management tools.
<u>GEMINI Greening European Mobility through cascading innovation INitiatives</u>	01 June 2023 – 30 Nov 2026	Supports sustainable urban mobility by advancing shared, active, and micromobility services integrated with public transit. Develops policies and models through Mobility Living Labs and Twinning Cities programmes.

<u>ADMIRAL (Advanced multimodal marketplace for low emission and energy transportation)</u>	01 May 2023 – 30 Apr 2026	Creates a platform for managing supply chain emissions and streamlining logistics. Piloted in multiple EU regions, it enhances sustainability in freight transport operations.
<u>ESEP4Freight (European Shift Enabler Portal for Freight)</u>	01 Sept 2023 – 31 Aug 2025	Focuses on shifting freight to rail, offering an interactive web platform with tools like CO2 calculators, scheduling assistance, and contract management to promote greener freight transport.
<u>HS4U (Healthy Ship 4U)</u>	01 Sept 2022 – 31 Aug 2025	Improves health and safety in cruise ship design through modularisation and smart systems, delivering innovative frameworks and solutions, including gamified crew training.
<u>eFTI4EU</u>	01 Apr 2023 – Mar 2026	Advances digitalisation in freight transport by creating a harmonised digital framework to streamline operations, cut costs, and enhance sustainability in line with EU regulations.
<u>TRANSCEND (Transport Resilience against Cyber and Non- https://www.transcend-logistics.eu/Cyber Events to Prevent Network Disruption)</u>	01 Sept 2024 – 31 Aug 2027	Enhances the resilience and protection of freight transport critical infrastructures against both cyber and physical threats. The project develops an integrated platform, tools, guidelines and technological solutions to improve risk management, threat monitoring and disruption response, supporting more secure and resilient European freight transport networks.

7.1 Collaboration with SARIL

One of the most significant synergies established during the project was with the Horizon Europe project **SARIL (Sustainable and Resilient Intermodal Logistics)**. Both projects share a common interest in strengthening the resilience, sustainability and efficiency of freight transport and logistics networks, creating multiple opportunities for collaboration and knowledge exchange.

The collaboration between ReMuNet and SARIL included joint communication activities, cross-promotion through digital channels, participation in common events and the organisation of joint stakeholder engagement initiatives. The two projects worked together to disseminate complementary results and promote discussion on the challenges and opportunities associated with resilient freight transport systems.

A key outcome of this collaboration was the organisation of the joint webinar **"Intermodal Transport Survey & Resilience Transport Networks"**, which brought together stakeholders from industry, research and policymaking communities to discuss resilience challenges and opportunities within European freight transport networks. In addition, ReMuNet and SARIL jointly participated in the **ALICE Logistics Innovation Summit** and

collaborated in the dissemination of project results through newsletters, website articles and social media activities.

The collaboration culminated in the organisation of the [ReMuNet-SARIL Final Event](#), held in conjunction with the Transport Research Arena (TRA) 2026. The event provided an opportunity to present the final results of both projects, exchange lessons learned and engage stakeholders in discussions on the future of resilient and sustainable freight transport networks.

7.2 Collaboration with TRANSCEND

ReMuNet also established a synergy with the Horizon Europe project **TRANSCEND (Transport Resilience against Cyber and Non-Cyber Events to Prevent Network Disruption)**. While ReMuNet focuses on improving the resilience and adaptability of multimodal freight transport networks through innovative planning approaches and collaborative decision-making, TRANSCEND addresses the protection of freight transport critical infrastructures against physical and cyber threats.

The two projects share a common objective of strengthening the resilience of European freight transport systems and reducing the impacts of disruptive events. Through this alignment, opportunities were identified for exchanging knowledge on risk management, disruption response, resilience assessment and stakeholder engagement.

Collaboration activities included the joint webinar "[Webinar with SARIL and TRANSCEND](#)", which brought together experts and stakeholders from the three projects to discuss emerging challenges, innovative solutions and future directions for resilient freight transport networks. The webinar provided a platform for sharing project experiences and promoting complementarities between the different research approaches.

The collaboration with TRANSCEND also contributed to increasing the visibility of ReMuNet among stakeholders active in transport security, critical infrastructure protection and risk management, while supporting wider dissemination of project results across complementary research communities.

7.3 Collaboration via ALICE

As a consortium partner, the Alliance for Logistics Innovation through Collaboration in Europe (ALICE) played a central role in supporting ReMuNet's dissemination, stakeholder engagement and networking activities throughout the project. As the leading European technology platform for logistics and supply chain innovation, ALICE provided access to a broad network of industry stakeholders, research organisations, policymakers and European initiatives, significantly enhancing the visibility and outreach of ReMuNet.

Through its established community and communication channels, ALICE facilitated the promotion of ReMuNet activities and results, while also creating opportunities for collaboration with other Horizon Europe projects, logistics stakeholders and innovation initiatives. This support enabled the project to engage with a wider audience than would

have been possible through consortium activities alone and helped position ReMuNet within the broader European logistics innovation ecosystem.

ALICE also facilitated ReMuNet's participation in major networking and innovation events, including the [ALICE Brokerage Event 2025](#) and the [ALICE Logistics Innovation Summit](#). These events provided valuable opportunities to present project developments and results, exchange knowledge with experts and practitioners, identify potential collaboration opportunities and engage with stakeholders interested in freight transport resilience, digitalisation and sustainable logistics.

Furthermore, ALICE played an important role in supporting the project's clustering activities, particularly through the promotion of synergies with related European initiatives such as SARIL and TRANSCEND. By leveraging its extensive network and thematic working groups, ALICE contributed to strengthening knowledge exchange across projects and increasing the potential for the wider uptake and exploitation of ReMuNet results.

7.4 Contribution to the European Research and Innovation Ecosystem

Beyond formal collaborations, ReMuNet actively engaged with the wider European transport, logistics and research communities through participation in conferences, workshops, brokerage events and scientific forums. These activities enabled the consortium to exchange knowledge with researchers, industry representatives, policymakers and innovation stakeholders, while promoting the project's results and fostering opportunities for future collaboration.

Through these networking and synergy activities, ReMuNet strengthened its contribution to the European research and innovation ecosystem and supported the long-term dissemination, exploitation and uptake of its results beyond the project's lifetime.

8. Monitoring, evaluation and reporting framework

8.1 Monitoring and Evaluation

The monitoring and evaluation framework established under the DCP played a fundamental role in supporting the implementation of ReMuNet's communication and dissemination activities throughout the project. By continuously monitoring performance and stakeholder engagement, the consortium was able to assess the effectiveness of its actions, identify opportunities for improvement and ensure alignment with the project's communication and dissemination objectives.

From the outset of the project, a structured monitoring process was implemented to track progress against a predefined set of KPIs. These indicators covered the project's principal communication and dissemination channels, including website performance, social media engagement, newsletters, scientific dissemination activities, events, stakeholder participation and networking activities. The framework enabled the consortium to evaluate both the reach and effectiveness of dissemination efforts while supporting evidence-based decision-making throughout the project lifecycle.

WRE, as leader of WP6 and dissemination and communication manager, was responsible for coordinating the monitoring process and consolidating performance data provided by consortium partners. Regular reviews of dissemination and communication activities allowed the consortium to identify successful practices, address potential gaps and adjust activities where necessary to maximise impact.

Table 10 presents the final performance of the project against the communication and dissemination KPIs established in the DCP.

Table 10. ReMuNet's key performance indicators

KPIs	Target	M36
Total visits to project's web portal	10,000	19,365
Combined number of followers on social media accounts	500	642
Number of newsletters	6	6
Number of newsletter subscribers	≥ 200	207
Number of workshops / participants	≥ 1/12	18/500
Synergies with other initiatives and projects	10	10
Promotional material distributed	300	652
Number of scientific publications	10	14
Participation to external events/conferences	15	39
Total views for the promotional video	500	520
Participants in the final event	75	90

The monitoring of the dissemination and communication activities throughout the project indicates that the objectives set out in the DCP were successfully achieved. By the end of the project, all KPIs had been met, with several exceeding the targets initially established at

the start of the project. These results demonstrate the consortium's continuous efforts to communicate ReMuNet's activities and results to a broad range of stakeholders while adapting dissemination actions as the project progressed.

The project website proved to be one of ReMuNet's most effective communication tools. By the end of the project, it had recorded **19,365 visits**, significantly exceeding the original target of **10,000 visits**. Regular publication of news articles, public deliverables, videos, newsletters and project updates, together with the redesign of the homepage to showcase the project's key results and the integration of the Fit4ReMuNet tool, contributed to maintaining stakeholder interest throughout the project's lifetime.

The project's social media presence also developed steadily over the three years of implementation. Across LinkedIn, Facebook, X and YouTube, ReMuNet reached a combined audience of **642 followers**, exceeding the target of **500 followers**. Social media served as an important channel for promoting project news, scientific publications, events, videos, newsletters and collaborations with related European initiatives, while also amplifying the dissemination efforts of consortium partners through reposts and cross-promotion.

Newsletter activities likewise achieved their objectives. Six newsletter editions were published during the project, in line with the planned schedule, while the subscriber base grew to **207 subscribers**, slightly exceeding the target of **200**. The newsletters provided stakeholders with regular updates on technical progress, dissemination activities, publications, events and project achievements. A final newsletter will be released in early July 2026 following the project's completion to communicate the final public deliverables and provide a summary of ReMuNet's main achievements and legacy.

Stakeholder engagement through dedicated workshops and webinars also exceeded the initial expectations. While the project aimed to organise at least one workshop involving a minimum of twelve participants, the consortium organised **18 workshops and webinars**, engaging approximately **500 participants** from research organisations, industry, public authorities and other stakeholder groups. These activities supported the co-creation and validation of project outputs, facilitated knowledge exchange and strengthened collaboration with the wider freight transport and logistics community.

Networking and clustering activities remained an important component of the dissemination strategy. During the project, ReMuNet established **10 synergies** with relevant European projects and initiatives, achieving the target set in the Dissemination and Communication Plan. These collaborations supported the exchange of knowledge, increased the visibility of project results and created opportunities for joint dissemination activities with projects addressing complementary challenges in transport, logistics and supply chain resilience.

Scientific dissemination also developed positively throughout the project. The consortium produced **14 scientific publications**, exceeding the target of **10 publications**. These publications covered topics including transport resilience, disruption management, humanitarian logistics, synchromodality, digital platforms and Physical Internet approaches,

reflecting the multidisciplinary nature of the project and contributing to the wider scientific discussion in these fields.

In parallel, consortium partners actively represented ReMuNet at scientific conferences, industry events, trade fairs, brokerage events and stakeholder meetings. Following a careful review of the reported activities to avoid duplication and ensure consistency, the project participated in **39 external events**, substantially exceeding the target of **15 events**. These activities provided valuable opportunities to disseminate project results, engage with potential users, identify collaboration opportunities and strengthen ReMuNet's visibility within the European transport and logistics community.

The project's promotional activities also generated encouraging results. A total of **652 promotional materials** were distributed throughout the project, more than doubling the original target of **300**. In addition, the project's promotional video reached **520 views**, slightly exceeding the target of **500 views** and providing stakeholders with an accessible introduction to ReMuNet's objectives and expected impact. The project's final event, organised in conjunction with TRA 2026, attracted **90 participants**, surpassing the target attendance of **75 participants** and providing an opportunity to present the project's final results to researchers, industry representatives and policymakers.

Alongside the quantitative monitoring of KPIs, the consortium also considered qualitative indicators, including stakeholder feedback, engagement during workshops and conferences, collaboration opportunities and the performance of different communication channels. These observations helped guide dissemination activities throughout the project and contributed to continuously improving communication with the project's target audiences.

Overall, the monitoring framework established at the beginning of the project proved effective in tracking the implementation of dissemination and communication activities and assessing their impact. The results demonstrate that ReMuNet successfully established a strong communication presence, engaged a diverse stakeholder community and ensured wide dissemination of its activities and results, thereby supporting the project's long-term visibility and the continued uptake of its outcomes beyond the end of the funded period.

8.2 Reporting

A structured reporting framework was established from the beginning of the project to support the implementation, monitoring and evaluation of ReMuNet's dissemination and communication activities. This framework ensured the systematic collection of information on all communication and dissemination actions undertaken by consortium partners and provided the evidence base required for KPI monitoring, impact assessment and project reporting.

Throughout the project, partners regularly reported a wide range of dissemination and communication activities, including participation in conferences, workshops, webinars,

brokerage events and trade fairs; scientific publications; stakeholder engagement activities; website contributions; social media actions; newsletter contributions; promotional campaigns; and networking activities. This systematic reporting process enabled the consortium to maintain a comprehensive overview of outreach activities while facilitating the continuous assessment of progress towards the project's communication and dissemination objectives.

As leader of WP6, WRE was responsible for coordinating the reporting process and consolidating all information received from consortium partners. The collected data served as the basis for periodic internal reviews, KPI monitoring, technical reporting and the preparation of dissemination and communication deliverables. Furthermore, the reporting process supported the identification of successful dissemination practices, emerging opportunities for collaboration and areas requiring additional communication efforts.

To ensure consistency across the consortium, a series of reporting tools and templates were developed and maintained throughout the project. These tools enabled the harmonised collection of both quantitative and qualitative information while ensuring that dissemination and communication activities were documented in a standardised manner.

Table 12. Reporting tools supporting dissemination and communication monitoring

Annex	Reporting Tool	Coverage	Reporting Frequency
Annex I	Dissemination and Communication Reporting Guidelines	Guidance for the planning, implementation and reporting of dissemination and communication activities.	Throughout the project
Annex II	Dissemination and Communication Monitoring Template	Records all dissemination and communication activities carried out by consortium partners.	Every three months
Annex III	Events Reporting Template	Documents project-organised events and participation in external events.	Within 30 days following the event
Annex IV	External Conferences and Events Identification Template	Identifies external conferences, workshops, webinars and networking opportunities relevant to ReMuNet.	As required

The Dissemination and Communication Monitoring Template served as the project's primary reporting tool and provided a comprehensive record of all communication and dissemination activities implemented by the consortium. While activity reporting was initially carried out on a monthly basis, the reporting frequency was subsequently adapted to a quarterly schedule. This approach reduced the administrative burden on partners while maintaining sufficient

oversight of project activities and ensuring the timely identification of any gaps or emerging needs.

The Events Reporting Template was used to systematically document participation in conferences, workshops, webinars, trade fairs, brokerage events and other stakeholder engagement activities. The information collected included details on audience reach, dissemination materials used, stakeholder interactions, collaboration opportunities and the overall impact of the activity. This facilitated the consistent evaluation of event-related dissemination efforts across the consortium.

The External Conferences and Events Identification Template supported the proactive identification of dissemination and networking opportunities throughout the project. Through this mechanism, consortium partners continuously shared information on relevant events and conferences, enabling coordinated participation and helping maximise the visibility of ReMuNet among its target audiences.

The reporting framework proved highly effective in supporting the implementation of the Dissemination and Communication Plan. It provided a robust evidence base for monitoring project performance, assessing the effectiveness of communication activities and demonstrating the achievement of the project's dissemination and communication objectives. Moreover, the systematic collection of dissemination data contributed significantly to the preparation of project deliverables, periodic reports and the final assessment of ReMuNet's impact and outreach.

9. Timeline and Implementation Plan

The dissemination and communication activities of ReMuNet were implemented throughout the entire project lifecycle, evolving alongside the project's technical progress and the maturity of its results. During the early stages of the project, efforts focused on establishing the project's communication identity and creating the necessary dissemination infrastructure, including the visual identity, promotional materials, website and social media channels. As the project progressed, communication activities shifted towards stakeholder engagement through conferences, workshops, webinars, newsletters, scientific publications and collaborations with related European initiatives. During the final phase, the emphasis moved to communicating the project's key results, demonstrating the developed solutions and promoting their potential uptake by relevant stakeholder communities.

While the Horizon Europe funding period concludes in June 2026, the consortium recognises that the dissemination of ReMuNet's results should continue beyond the project's lifetime to maximise their visibility, accessibility and long-term impact. Several measures have therefore been put in place to ensure that the knowledge generated during the project remains available to researchers, industry, policymakers and other interested stakeholders.

The **ReMuNet website** will remain operational for **at least two years after the end of the project** and is expected to continue serving as the central repository for publicly available

project outputs. Stakeholders will continue to have access to public deliverables, scientific publications, newsletters, videos, news articles, communication materials and the **Fit4ReMuNet** self-assessment tool, ensuring that the project's knowledge remains openly accessible beyond the funded period.

The consortium also plans to publish a **final newsletter** in early July 2026, following the project's completion. This final edition will present the last public deliverables, summarise the project's main achievements and provide stakeholders with an overview of ReMuNet's legacy and opportunities for continued collaboration.

Scientific dissemination will likewise continue beyond the project's official end. Several publications developed during the project are expected to remain under review or be published after the completion of the project, further extending the visibility of ReMuNet's research within the scientific community. Consortium partners will also continue to reference and build upon ReMuNet's results through future research activities, conference presentations and academic collaborations.

The partnerships and synergies established during the project are also expected to continue. Throughout its implementation, ReMuNet developed strong links with European research projects, industry associations, logistics stakeholders and innovation networks. These relationships provide opportunities for continued knowledge exchange, follow-up initiatives and the further dissemination and exploitation of the project's outcomes.

Finally, consortium partners will continue to promote ReMuNet through their institutional websites, professional networks and participation in relevant scientific and industry events whenever appropriate. By integrating the project's results into future research, innovation and stakeholder engagement activities, the consortium aims to ensure that the knowledge, methodologies and tools developed within ReMuNet continue to contribute to strengthening the resilience, sustainability and digitalisation of European multimodal freight transport beyond the lifetime of the project.

Overall, the dissemination and communication activities carried out during the project have established a solid foundation for the long-term visibility of ReMuNet. The measures planned for the post-project period are intended to help ensure that the project's outputs remain accessible, continue to reach relevant stakeholders and support the uptake and further development of the project's results in the years following the end of the Horizon Europe funding period.

10. Conclusion

Throughout its three-year implementation, ReMuNet successfully delivered a comprehensive dissemination and communication programme that supported the project's scientific, technical and societal objectives. Building on the strategy established at the beginning of the project and refined during its implementation, the consortium developed a broad portfolio of communication tools, stakeholder engagement activities and dissemination actions that ensured the project's objectives, progress and results reached a wide range of relevant audiences.

The communication and dissemination activities evolved alongside the project's technical developments, placing increasing emphasis on communicating tangible results, promoting the project's innovations and engaging stakeholders in discussions on resilient, sustainable and digital multimodal freight transport. Through the combined efforts of all consortium partners, ReMuNet established a strong presence across scientific, industrial and policy communities, while also strengthening collaboration with related European initiatives and networks.

The monitoring framework implemented throughout the project demonstrated that the communication and dissemination objectives were successfully achieved. All key performance indicators defined in the Dissemination and Communication Plan were met, with several exceeding their original targets. These results reflect the consortium's continuous commitment to promoting the project, engaging stakeholders and ensuring the wide dissemination of its activities and outcomes.

Beyond the end of the funded period, the consortium remains committed to maintaining the visibility and accessibility of ReMuNet's results. The project website will continue to provide access to public deliverables, publications, communication materials and the Fit4ReMuNet tool, while the final newsletter and future scientific publications will further support the dissemination of the project's achievements. In addition, the partnerships and synergies established throughout the project provide a strong foundation for continued collaboration and knowledge exchange within the European transport and logistics community.

Overall, the dissemination and communication activities implemented throughout ReMuNet have contributed to increasing awareness of the project's objectives and results, supporting stakeholder engagement, fostering collaboration and strengthening the project's impact. The communication assets, networks and knowledge generated during the project are expected to continue supporting the uptake and further exploitation of ReMuNet's outcomes, helping to advance more resilient, sustainable and digitally enabled freight transport systems in Europe.

11. Annexes

11.1 Annex I – Dissemination and communication reporting guidelines

This document, which can be found here [ReMuNet DC Reporting guidelines.pdf](#), provides you with some key guidelines about communication and dissemination activities reporting and introduces three main dissemination monitoring tools that you are kindly asked to use throughout the project.

Main guidelines:

- ☐ Actively contribute to the dissemination of project results and key messages.
For all your communications related to the project please include in your email signature the project logo, linked to the project's website.
- ☐ Please use the wording “ReMuNet” to refer to the project.
- ☐ Please don't forget to **always include the EU logo** and the disclaimer.

In practice, it should look like this:



**Funded by
the European Union**

In compliance with the GA (Article 17), any dissemination of results must indicate that it reflects only the author's view, and that the EC Agency is not responsible for any use that may be made of the information it contains:



Funded by the European Union under GA number 101104072. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Climate, Infrastructure and Environment Executive Agency (CINEA). Neither the European Union nor the granting authority can be held responsible for them.

1. When displayed with another logo, the EU emblem must have appropriate prominence.
2. The EU emblem, and the funding statement, must be featured on all communication material such as printed, digital products, websites and their mobile version, for the public or the partners.

3. You can download the EU emblem in the desired resolution following this link:
https://ec.europa.eu/regional_policy/en/information/logos_downloadcenter/

Partners are requested to carefully follow the above instructions, as they are a contractual obligation, (Article 17 of the GA).

In general:

- make sure to use the logo colour scheme for documents to ensure consistency and to reinforce the visual identity of the project.
- always use the same style for references, both for in-text citations and in the bibliography/ footnotes.
- be consistent in using currency references (for example, use EUR instead of € throughout)
- be consistent in the numbering format; comply with the British usage (e.g., 75,000,239.23), unless differently indicated.
- if you abbreviate a word, use the correct abbreviation (for instance, 'm' for million, not 'mn');
- make sure to introduce each abbreviation and acronym the first time you use it and create an abbreviation/acronym list at the beginning of the document.
- review the language and the coherence of the structure of the text you drafted.

Regarding D&C activities

1. Whenever possible, use the templates that will be provided to you, e.g., letterhead, presentation, publication. A leaflet and a poster are under development and will be provided to you for dissemination and communication purposes. Other communication materials (e.g., infographics) will be prepared ad-hoc if needed.
2. **Always** inform WHITE RESEARCH regarding every dissemination and communication activity that you plan to carry out (e.g., organisation of an event, articles on websites or magazines, participation in an external event, etc.). This will enable us to publicise it through the project's communication channels in a timely manner.
3. You will need to report in detail all the dissemination actions you undertook so we can include it in WP6's reports and monitor the KPIs (please see **ReMuNet Dissemination Reporting Template**).
4. Always report about meetings and events you organised and/or participated in (please see **ReMuNet Event Reporting Template** for an explanation on how to report about events).
5. Inform **WHITE RESEARCH** about relevant events (e.g., conferences, workshops, seminars etc.) in which ReMuNet partners may be interested in participating to promote or present the project. You have received an Excel (.xls) file named "**ReMuNet External Conferences and Events**". All partners are kindly requested to fill in this specific Excel file, each time they identify an event relevant to project and share it with **WHITE RESEARCH**.
6. In compliance with GDPR requirements, always gather stakeholders' consent, when collecting, using and storing personal data during events/conferences. Please consider that pictures which make individuals identifiable are also considered personal data. Partners are responsible to gather participants' consent for the activities they undertake.

The above-mentioned points will be updated, when necessary, to be in line with the project's requirements and progress. The ReMuNet report "Dissemination and Communication strategy" (First version due in M3; Update in M18) includes these guidelines and will also outline the overall project's dissemination strategy and plan.

Dissemination Monitoring tools

ReMuNet Dissemination reporting template

ReMuNet's Dissemination Reporting Template is available in an .xls format in the project's repository ([ReMuNet Dissemination Reporting.xlsx](#)). All of the consortium partners are required to update this file on a monthly basis. The European Commission collects the information needed from the Dissemination Manager, and therefore it is essential to report carefully the following data for each activity:

- Date of activity;
- Place of activity;
- Type of activity;
- Title of conference, workshop, publication, website article etc;
- Type of audience;
- Size of audience per type of stakeholder group;
- Gender of audience per stakeholder group;
- Total number of participants;
- Countries addressed;
- Role and description of your organisation's involvement;
- Type of project material used and quantity (e.g. number of flyers distributed);
- Other ReMuNet partners or external organisation responsible/ involved;
- Short description of action and dissemination activities;
- Other comments;
- Relevant contacts made (if consent was given).

ReMuNet Internal Events Reporting Template

The [ReMuNet Internal Events Reporting Template.docx](#) (excel file that can be found in the project's repository) should be sent to WHITE RESEARCH within 30 days after the event's completion date. It is a structured file that includes:

- Basic info about the event (title, date, venue, organisers, type and number of attendants, duration);
- Stakeholders reached (type, number of attendants, gender)
- Goals and relevance for the project;
- Organisation of the event;
- Dissemination activities;
- Short minutes of the event (structure);
- Outcomes of the event;
- Evaluation;

- Annex/ attachments (list of participants and scanned copy of the list signed by all participants– if possible, in compliance with the GDPR, agenda, photos, presentations).

External Conferences and Events

[ReMuNet External Conferences and Events.xlsx](#) is available in an .xlsx format in the project's repository. This template should be filled in for any of the identified events (e.g. conferences, workshops, seminars, etc.) that may be relevant to ReMuNet and in which the partners of ReMuNet may be interested in attending and promote/present the project. This reporting template should be shared with WHITE RESEARCH.

Reporting Frequency

Reporting Document	Reporting frequency
ReMuNet_Internal events reporting template.docx	Within 30 days after the event takes place.
ReMuNet_External conferences and events.xlsx	Every time you identify/participate in a conference or an event that could be relevant to the project.
ReMuNet_Dissemination Reporting.xlsx	Every 3 months

Note: For dissemination purposes, White Research should be informed about your participation in an event at least 3-5 days before the event takes place, so we can further promote it through the project's website and social media.

Guidelines for enhancing the online presence of ReMuNet

This section provides you with some key initial guidelines regarding your expected contribution and use of the ReMuNet website and social media accounts (SMAs).

Website

1. Collect photos and videos for all ReMuNet activities and share them with WHITE RESEARCH, so as to make them usable on the website and on the ReMuNet SMAs.
2. Actively contribute (if possible, with 1 news item per month per partner) to the news section of the website. Please send each news item to WHITE RESEARCH. A news item can be anything, like a link to other similar projects/activities, an article about a

new regulation, a notice regarding a new policy or initiative, an article about an event etc.

3. Inform WHITE RESEARCH regarding every event you organise or take part to for the purposes of the project (e.g., conferences, workshops, seminars etc.) and provide WHITE RESEARCH with a link to the event, so that it can be posted online in the dedicated section of the website.
4. Inform WHITE RESEARCH about news articles (e.g., newspaper article, blogpost, TV interview etc.) mentioning the ReMuNet project and provide WHITE RESEARCH with a link/scan for giving it more visibility online.

Social Media Accounts

1. Register for all ReMuNet SMAs (e.g., Facebook, Twitter, LinkedIn and YouTube) and use them accordingly: monitor announcements and posts, comment, like and retweet/repost.
2. Do make your own posts to foster discussion and maintain the accounts' activity and always make sure to tag the project's official account.
3. Promote the ReMuNet SMAs within your network of contacts.
4. Signal to WHITE RESEARCH relevant profiles that we could follow (on Facebook, Twitter, LinkedIn).
5. Inform WHITE RESEARCH about any relevant initiatives accounts you may detect during the project, so that we can expand our network on SMAs.
6. If you would like WHITE RESEARCH to publish a post on one or more of ReMuNet's SMAs (e.g., promote an event that is coming up in your city, announce the achievement of a milestone, etc.), please share with us the post using the dedicated Excel file ("ReMuNet External Conferences and Events.xlsx").
7. If you create a short video, make any edits necessary in order to improve the project's identity (add the project's name, logo, and the funding disclaimer). WHITE RESEARCH is then accountable for uploading the video on ReMuNet's YouTube account.

The above-mentioned points will be updated, when necessary, to be in line with the project's requirements and progress.

Table 11. ReMuNet's social media handles.

ReMuNet social media accounts	
X (former Twitter)	@ReMuNetProject
Facebook	Remunet Project



LinkedIn	ReMuNet Project
YouTube	ReMuNet Project



11.2 Annex II – Dissemination and communication monitoring template

ReMuNet Dissemination Monitoring

The form below has been designed to help you keep track of any kind of awareness and dissemination activities. Just to remind you, dissemination activities include, but are not limited to, meetings, workshops, interviews, press releases, publications, e-mails, presentations, informal discussions, seminars, etc. Please, complete any relevant parts of the form below each time you perform a dissemination activity either this is small or large.

Important: Specify the type of activity as well as the type of the audience(s) addressed using the categories provided in the drop-down menu.

No. of Action	Date of activity	Place of activity	Type of activity (Choose one of the activity categories listed in the drop-down menu)	Title of conference, workshop, publication, website article, etc. (In case of a social media post, make sure to specify the social media platform used (Facebook, Twitter, LinkedIn))	Type of audience (In case the action reached more than one type of stakeholders please describe this type in the line below. Use as many lines as appropriate)	Size of Audience per type of stakeholder group (no. of persons per group. For a social media post please add the views of the post)	Gender of audience per stakeholder group		Total number of participants	Countries addressed	Role and description of your organization's involvement (e.g. facilitator, interviewer, speaker, discussant, author, participant, etc.)	Type of project material used (e.g. ReMuNet flyer, ReMuNet poster, project presentation, etc.)	Quantity of project material used (no. of copies distributed per type of project material)	Other ReMuNet partners or external organisations responsible / involved	Short description of the action as well as of the dissemination activities	Other comments (IF RELEVANT)	Significant contacts made IF RELEVANT (name, position, organisation, if consent to store and share data was given, add also address, tel, fax, e-mail)
							Male	Female									

11.3 Annex III – Events’ reporting template

Event’s Aggregate Data

Title	
Date	
Venue	
Organizers	
Audience (number and type)	
Duration	

Stakeholders reached

What type of stakeholders were engaged?

- Define the type(s) of stakeholders reached (policy, SMEs, general public etc.)
- How many people attended?
- How many women attended?

Event’s goals, objectives and relevance with ReMuNet

What were the key objectives of this event/activity? (e.g., to gather ideas, gather data, find new stakeholders, etc). Was the event relevant to ReMuNet? To what extent?

Organisation of the event

In case of organizing a project’s event. For participation in external events do not complete this section.

How was the event/activity organized?

- What steps were taken to set up the activity/event?
- What was the location of the event and why was this area selected?

Dissemination activities

How was the event/activity promoted? Was project material used for promotion? Was the ReMuNet project promoted during the event?

Structure of the event (short minutes)

Description of the event’s sessions.

- What did the event/activity consist of?
- What tools were used? Why were these selected?

For participation in external events, please report what you did at the event.

Outcomes of the event

What information or data was gathered as part of this activity? (a brief summary of the information/data gathered is sufficient)

What ideas were generated? (brief explanations are sufficient)

Evaluation of the event

What are the main impressions and observation that you made?

- Were there any challenges with this event/activity?
- What were the key successes of this activity?
- If re-deploying this event/activity how will/would you do it differently?

ANNEX: Attachments

- The list of participants (if consent to store and share data was given)
- A scanned copy of the list of participants signed by each participant (if possible)
- The agenda of the event
- Photos (please make sure to have the consent of participants to use them)
- Presentations (if applicable)
- Copies of materials used to promote the event (e.g., links to press releases, videos, posts, leaflets etc.

11.4 Annex IV – External conferences and events identification template

[illegible]

Category Level 1	Category Level 1	Category Level 1	Category Level 1
Category Level 2	Category Level 2	Category Level 2	Category Level 2
XX	XX	XX	XX
XX	XX	XX	XX



The project

ReMuNet identifies and signals disruptive events and assesses their impact on multimodal transport corridors. It reacts quickly and seamlessly upon disruptive events in real-time. It supports TMS providers to improve route planning resilience. ReMuNet communicates alternative, pre-defined, multimodal transport routes to logistics operators and subsequently to truck drivers, locomotive drivers and barge captains. Through this, it enables a faster and adaptive multimodal network response. ReMuNet orchestrates route utilization, suggests transshipment points and optimizes capacity allocation, minimizing damage and shortening the recovery time. What is ReMuNet's core objective? As trailblazer for the Physical Internet, ReMuNet pursues the vision to enable and incentivize synchro-modal relay transport on European rail, road, and inland waterways to increase the holistic network resilience. It significantly reduces emissions and boosts freight transport corridor efficiency in case of disruptive events. stakeholders to ensure Europe-wide practicability and acceptance.

Coordinator: FORSCHUNGSINSTITUT FUER RATIONALISIERUNG (FIR)

PARTNER		SHORT NAME
	FORSCHUNGSINSTITUT FUER RATIONALISIERUNG	FIR
	SVENSKA HANDELSHOGSKOLAN	HANKEN
	PTV PLANUNG TRANSPORT VERKEHR GmbH	PTV

	4PL INTERMODAL GMBH	INT
	MANSIO GMBH	MAN
	FRAUNHOFER AUSTRIA RESEARCH GMBH	FHA
	HAFEN WIEN GMBH	HWI
	WHITE RESEARCH SRL	WRE
	UNION INTERNATIONALE DES SOCIETES DE TRANSPORT COMBINE RAIL-ROUTE SCRL	UIR
	CONTARGO GMBH & CO KG	CON
	VEDIAFI OY	VED
	DANSK RODE KORS (DANISH RED CROSS)	DRC
	ILMATIETEEN LAITOS	FMI
	ALLIANCE FOR LOGISTICS INNOVATION THROUGH COLLABORATION IN EUROPE	ETP-ALICE
	SCHACHINGER IMMOBILIEN UND DIENSTLEISTUNGS GMBH & CO OG	SCH

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